Smarter technology for all

The Lenovo Story

April 2025



A vision and strategy for smarter technology for all

Lenovo history and today

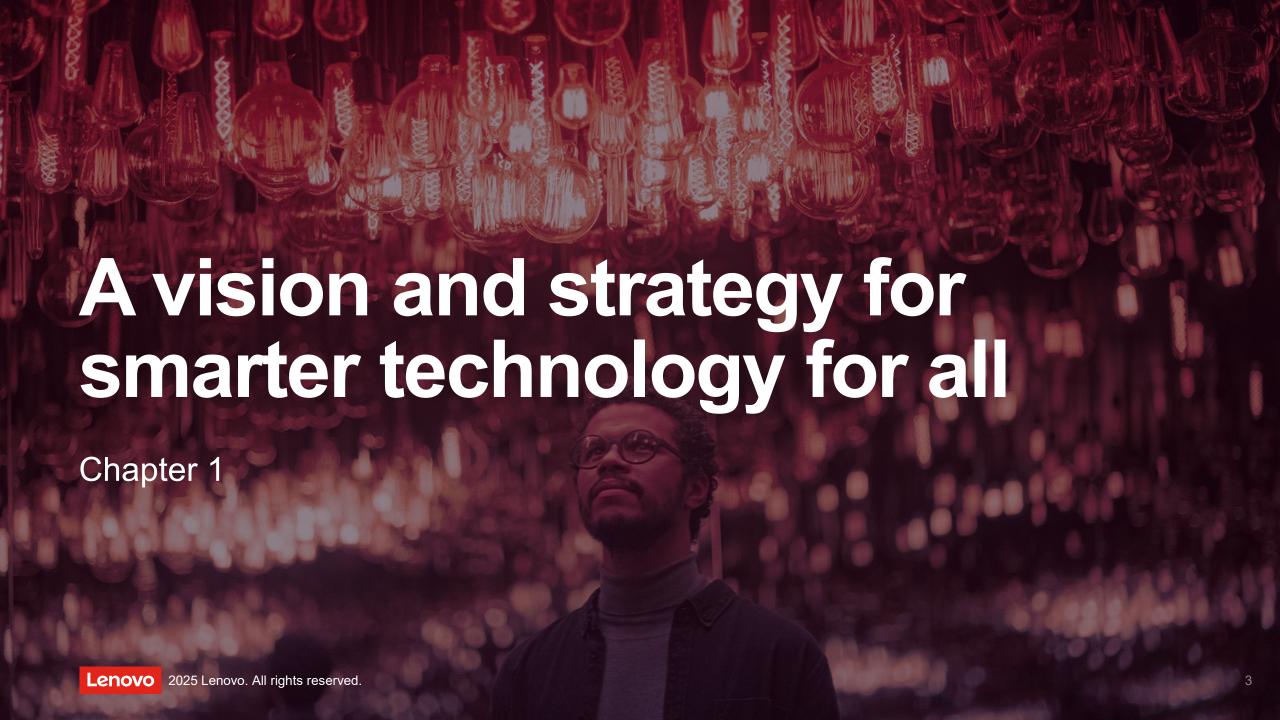
Committed to research and development

Smarter Al for all

Our business at a glance

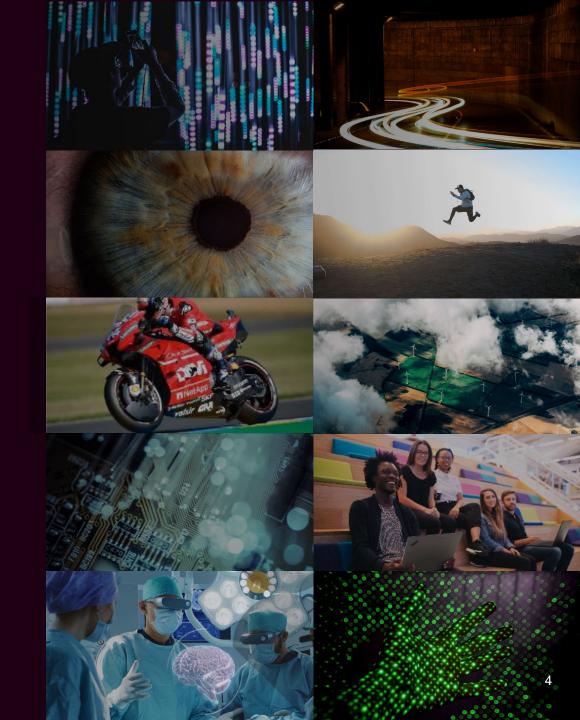
Environmental, social and governance

Awards



Lenovo Smarter technology for all

"We're committed to delivering technology that improves human outcomes. We're not developing tech for tech's sake; we are purposeful in delivering human-centered innovation."



Capturing new opportunities with our 3S strategy



Smart IoT



Smart infrastructure



Smart verticals

Capture the hybrid AI opportunities



Investment in innovation



Resilient operations



Full-stack portfolio



Ecosystem partnerships





Five decades of journey

1984-1993



Entrepreneurship

- 11 entrepreneurs
- CNY 200,000
 (US\$25,000 in 1984)
 in startup funding

1994-2003



Own PC brand

- Launched own PC brand
- #1 in China in 1996
- #1 in AP in 1999

2004-2013



Globalization

- Acquired IBM PCD in 2005
- Navigated global financial crisis
- #1 PC company globally in 2013

2014-2023



Diversification

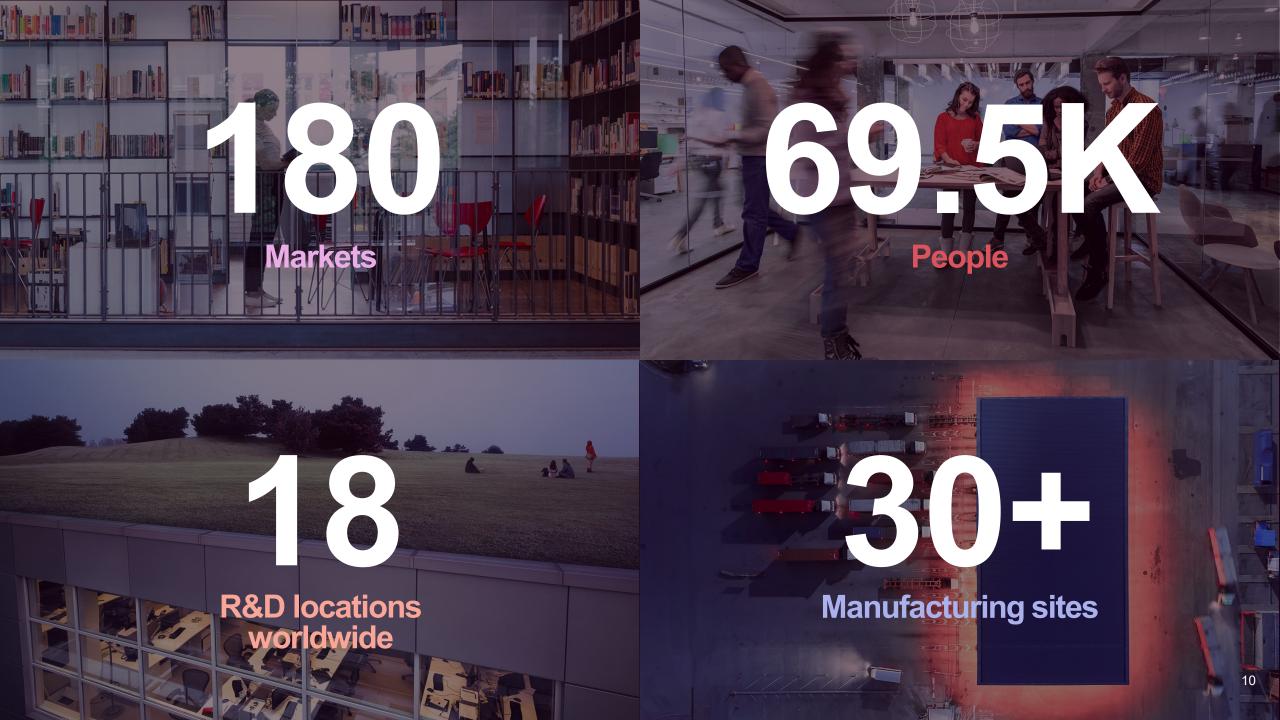
- Acquired Motorola Mobility and IBM x86 servers in 2014
- 3S strategy
- Transforming to solutions provider

2024-now



Al decade

- Shared vision of Smarter AI for all
- Launched Lenovo's first AI PC



Lenovo as a global company

Global corporation

- Fortune Global 500 (#248) company with over US\$57 billion annual revenue
- Incorporated and listed in Hong Kong, with corporate headquarters in Beijing, China, and North Carolina, USA
- Shares publicly traded and widely held, with about 60.8% shares owned by the public*
- 38.3% of Lenovo shares are held by Institutional Investors globally*
- Strong corporate credit ratings by global top credit rating agencies - Moody's, S&P, Fitch
- Financial Index Recognition:
 - Hang Seng Index
 - Hang Seng TECH Index
 - Bloomberg ESG Score Universe
 - Bloomberg World Large & Mid Cap Price Return Index, etc..

Global business and footprint

- Serving customers in 180 markets
- 69,500 employees globally
- 18 R&D locations and 30+ manufacturing sites around the world
- Balanced revenue across four Geos: the Americas, Asia Pacific, China and EMEA (Europe, Middle East and Africa)

Global leadership

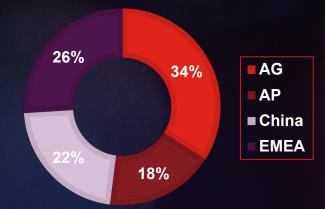
- With great pride in its heritage in China, Lenovo is a global company with a unique global/local management style
- Global and diversified leadership team, with 6 nationalities among the 17 leaders of the Lenovo management team

Global governance

- Independent board of directors from global and diverse backgrounds
- Both Lenovo board and management team uphold high standards of corporate governance
- Corporate Governance awards from the HKICPA for 12 consecutive years

Global citizenship

- Environmental: In 2023, Lenovo has become the first group of companies to receive net-zero validation from SBTi
 - First PC & smartphone maker globally, and the first company in China with targets validated by the Net-Zero Standard
- Social Impact:
 Goal of Lenovo's global
 philanthropy partnerships and
 programs: to impact 15
 million people by 2025 via
 Lenovo Foundation
- Achieved the highest AAA Score in MSCI ESG ratings for two consecutive years



Sustainable profitable growth



Strong growth across core businesses



Significant increase of group revenue and profit



Well positioned as Hybrid Al leader

ALAT + Lenovo



US\$2B Investment



New Riyadh
Manufacturing facility
to produce millions of
PCs and servers



New Regional HQ, flagship retail space and R&D facilities

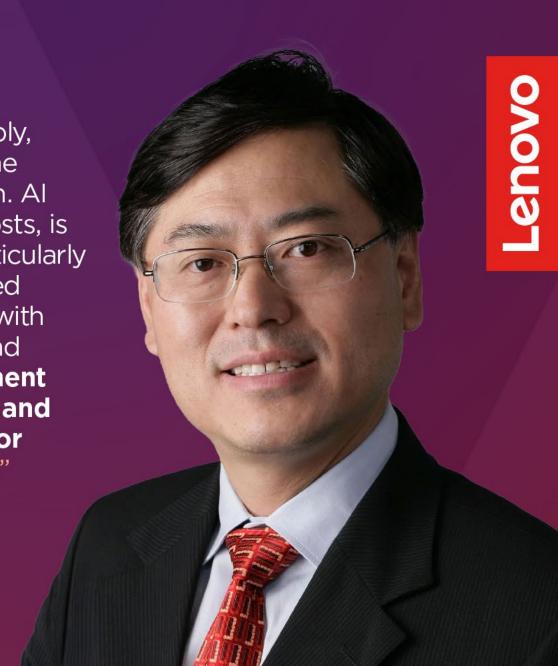


Lenovo Group Q3 FY25 Results



Lenovo's revenue and profit both achieved significant growth last quarter, with strong performance across all core businesses. Notably, the ISG business returned to profitability and the smartphone business experienced rapid growth. Al technology, with higher efficiency and lower costs, is accelerating the maturation of personal AI, particularly on-device AI and edge AI. It has also accelerated enterprise adoption of AI. This aligns perfectly with the direction of hybrid AI we've been driving and leading. Looking ahead, our continued investment in innovation, combined with our exceptional and resilient global operations, positions us well for sustained and profitable growth in the future."

Yuanqing Yang
Lenovo Chairman and CEO



From scaling to higher profitability



PC



Smartphone



Infrastructure solution

Smarter Al for All



Continuous investment on Al innovation



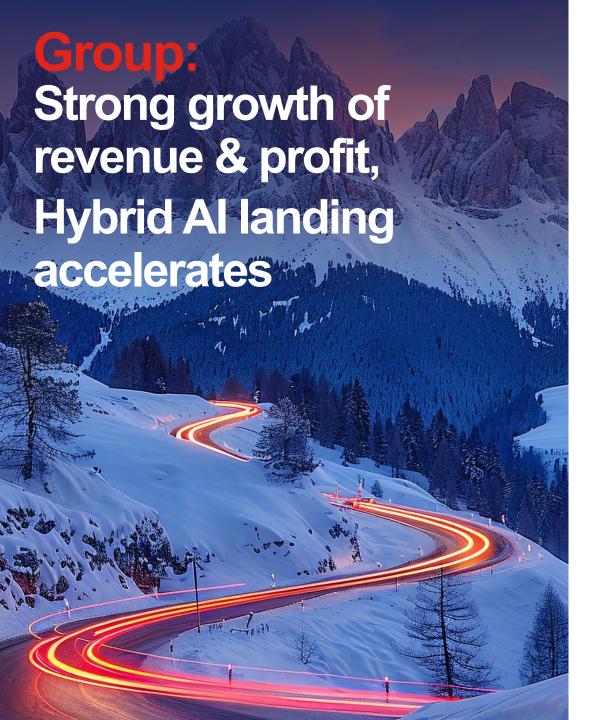
Operational excellence



Strengthened globalization capabilities



Enriched brand equity



Performance

- Revenue \$18.8 billion, up 20% YTY, double-digit YTY growth for 3 consecutive quarters
- Net income (HKFRS) \$693 million, up
 106% YTY
- All businesses achieved double-digit
 YTY revenue growth
- Non-PC revenue mix up 4pts YTY to more than 46%
- R&D investment increased 14% YTY, winning record number of awards for AI device innovation at CES 2025

Source: Internal

Group:

Strong growth of revenue & profit, Hybrid Al landing accelerates

Opportunities & Sustainable growth



Hybrid Al creating huge opportunities for devices, infrastructure, solutions & services

- New model driving AI democratization and application
- On-device AI, Edge AI & AI deployment in enterprises accelerating



Lenovo pioneering Hybrid Al vision to realize "Smarter Al for all"

- Constantly improving full-stack Al capabilities & portfolio
- Personal AI: initial success of 5-feature
 AI PC
- Enterprise AI: hybrid infrastructure & Lenovo Hybrid AI Advantage



Global footprint CN: Hefei CN: Tianjin Romania CN: Kunshan CN: Beijing **US: Whitsett** Germany CN: Wuhan CN: Shanghai US: Chicago US: Silicon Valley CN: Chengdu JP: Yonezawa US: Raleigh IN: Noida MX: Monterrey Hungary JP: Shimane IN: Bengaluru JP: Yokohama MX: Guadalajara **BR: Manaus CN**: Jiaxing IN: Puducherry Taiwan CN: Chongqing BR: Indaiatuba Research center Manufacturing CN: Dongguan Company location BR: Jaguariúna CN: Huizhou CN - China BR - Brazil IN – India Argentina JP – Japan CN: Shenzhen MX – Mexico Hong Kong 22



Multisourcing

- Local manufacturing delivers a definitive advantage
- Shorter local supply chain utilizing a local labor force
- Fast, accurate and reliable delivery with optimized transport modes by location
- Reduced energy consumption and CO₂ footprint



Risk management

- 30+ manufacturing sites across ten markets – ensuring Lenovo's supply chain remains resilient and can adapt to any disruption
- Real-time insights to facilitate scenario planning and risk mitigation



Security enhancement

- Ranked amongst the leading companies in Gartner's High Tech Supply Chain and Global Supply Chains in the World
- ISO22301 certification and Product Traceability via ISO 20243 standard alignment
- Lenovo Trusted Supplier
 Program for auditable supply chain security

Global supply chain profile

180 Markets



10M+
Order lines
per year

1B+

Global customers

120M+
Shipments



30+
Global manufacturing sites



2000+
Suppliers

#10

Gartner 2024 Supply Chain Top 25

>\$160M

Digital transformation investment





Our supply chain vision for the future



Accuracy improvement



Internet of Things

Higher operational efficiency



Artificial intelligence

Smart decision making

Robotic Process automation

Error elimination



Blockchain

Reliability and integrity



Immersive experience

Improving operations



Autonomous things

Improved customization



Digital twin

Better behavioral and situational predictions



We use the most innovative supply chain technologies

Lenovo Global Supply Chain

Ranked 10th

in the Gartner® Supply Chain Top 25 for 2024 report

Ranked 1st

in the Gartner® Asia/Pacific Supply Chain Top 10 report

Ranked 4th

in the Gartner® Top Tech Supply Chain report



LCFC Recognized in Global Lighthouse Network

Lenovo's Hefei factory, LCFC, has been recognized as one of the additional sites added to the World Economic Forum's Global Lighthouse Network for the leadership and integration of Fourth Industrial Revolution Technologies (4IR)

Here are some facts about LCFC:

- Managing 300K individual pieces of materials and parts per day
- Operating 300 discreet new products every year
- Conducting more than 200,000 different product configurations

- Improving labor productivity by 45%
- Reducing potential supplier quality issues
- Managing 8,000 orders a day,
 80% of which are small-scale
 orders of less than five units

- Boasts of 121 authorized patents in the field of intelligent manufacturing
- Low-temperature soldering is one of the notable innovations



Highlights of Lenovo's innovation history

Invented



1984 The first Chinese character card

Defined a category



2012 Yoga Ultrabook with 360degree rotating hinge pioneered the convertible category

Led the industry



2012 First warm water-cooling server technology

Led the industry



Motorola introduced the world's first 5G smartphone, Moto Z + 5G Moto mod

2018

Defined a category



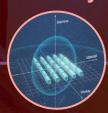
2019 Moto razr disrupted the market as the world's first clamshell smartphone

Defined a category



2020 ThinkPad X1 Fold as the world's first foldable PC

Led the industry



2021 Lenovo APS System listed among the finalists of the world's top award in operations

research

Defined a category



2024

Unveiled ThinkBook Transparent Display Laptop Concept

Led the industry



2024 Unveiled Lenovo Al PC portfolios at Tech World

Shanghai '24

Defined a category



2023 Motorola redefines adaptive display concept at Lenovo Tech World '23

Led the industry



2023 Ranked #1 Gartner Asia/Pacific Supply Chain Top 10 for the 2nd Time

Defined a category



2022 Motorola introduced a Rollable Smartphone Concept at Lenovo Tech World '22

Defined a category



2022 Unveiled a Rollable PC Concept at Tech World"22

Defined a category



2021

Introduced Lenovo TruScale, a new portfolio-spanning everything-as-a-service offering

Al revolution and customer needs for Al solutions

All is working everywhere and impacting the way we live and work. With the public foundation models (FM) bringing a great leap in technology, there are also some limitations. Customers need the All solutions that best fit their needs in terms of...



Effectiveness



Efficiency



Responsiveness



Security/ Privacy Protection



Sustainability

Hybrid Al defines our era

At Lenovo, we believe the future Al involves the coexistence of personal Al and enterprise Al with public Al, for all three to supplement and enhance each other



Public Al

Runs on cloud and is accessible to all people



Enterprise Al

Resides in terminals and infrastructure within an enterprise, accessible to a group of people



Personal Al

Operates on personal smart devices or edge devices, only accessible to a single person

Personal Al

Personal AI has the following features



Operating on personal smart devices locally



Personal knowledge base



Natural interactions



Local inferencing



No sharing without user's authorization



Enterprise Al

Enterprise AI has the following features



Running on multiple terminals and infrastructure within an enterprise



Enterprise data and knowledge



Training and inferencing



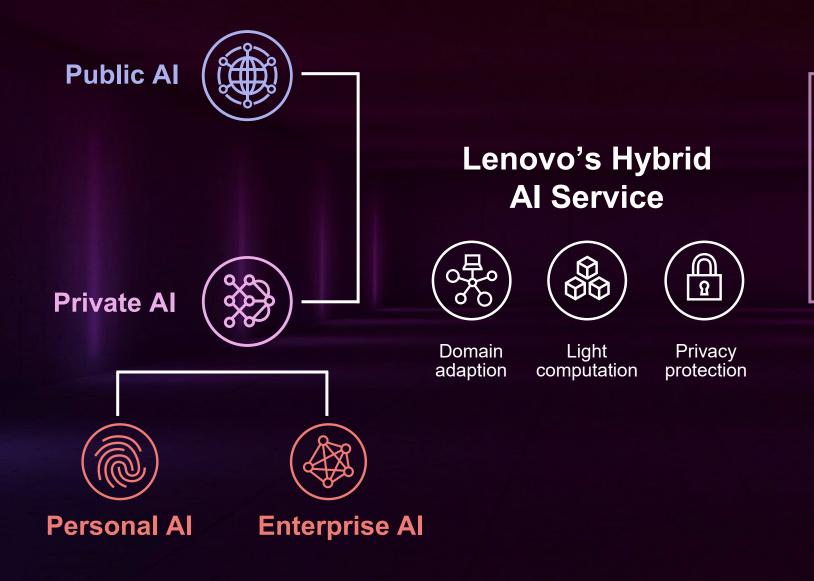
Protecting information security



Enhancing efficiency and productivity



Lenovo's Hybrid Al Framework



Personal Al Twin

Leverage our strength in devices and provide Al services in hybrid ways to maximize end-user benefits

Enterprise Al Twin

Address enterprise data protection and security needs with hybrid AI and domain optimized services

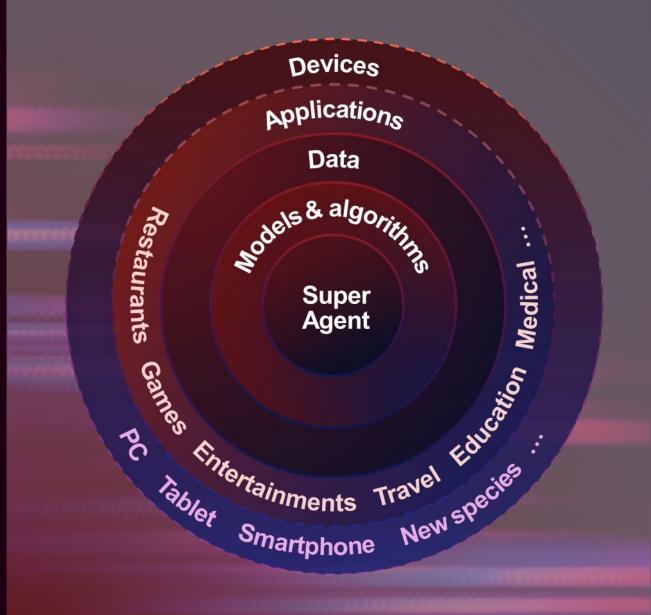
Landing path of Hybrid Al

For individual users

For individuals, the best "landing" path of hybrid Al is to embed personal Al into smart devices, like PCs, smartphones, tablets, and other new species

Lenovo's core concept is "one super agent across multiple devices" to deliver cross-device, cross-ecosystem, seamless and secure user experience

Users' personal **data**, either on their PCs, tablets or smartphones, or on new species, can be accessed, extracted, filtered, shared, and centrally managed. The trend is to go from specialized Al agents to super agents to perform comprehensive tasks on multi-model platform on behalf of the user. And then we can get closer to our destination: a personal Al twin

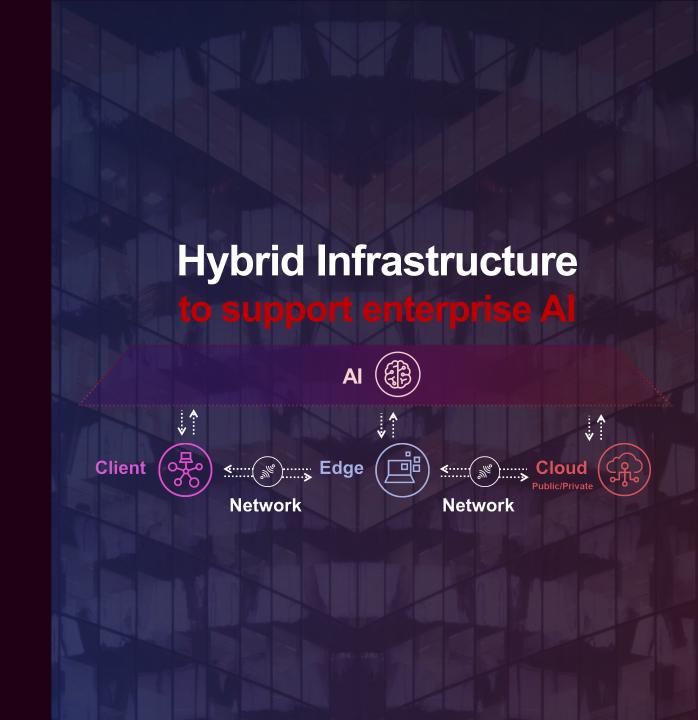


Landing path of Hybrid Al

For enterprise customers

For enterprise customers, the best "landing" path of hybrid Al is hybrid infrastructure, with client devices, edge computing, network, and private cloud in addition to public cloud. This hybrid infrastructure allows data to be collected, stored, processed, and then fed into models for training in the hybrid cloud, and provides inferencing at edge or on the devices with trained models

So, hybrid infrastructure, data, Al models and software work together to produce smart enterprise outcomes



Lenovo Hybrid Al Advantage

Our Hybrid AI factory and library of use case accelerators turn intelligence into outcomes faster

Productive

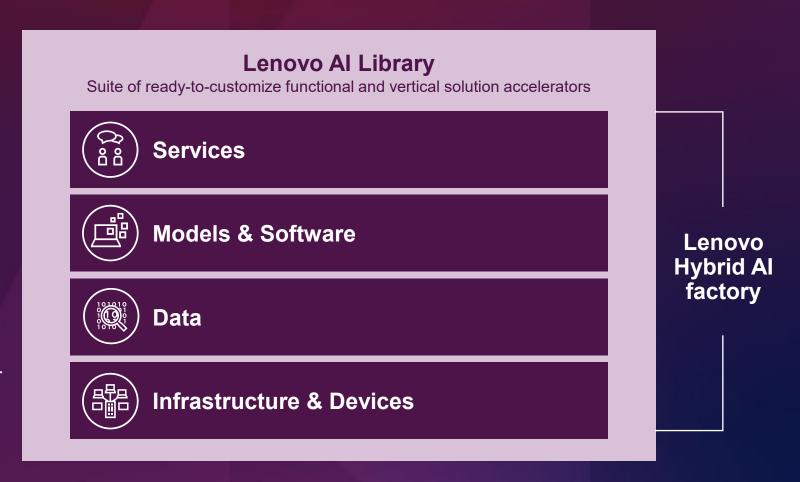
Accelerate Al business solutions

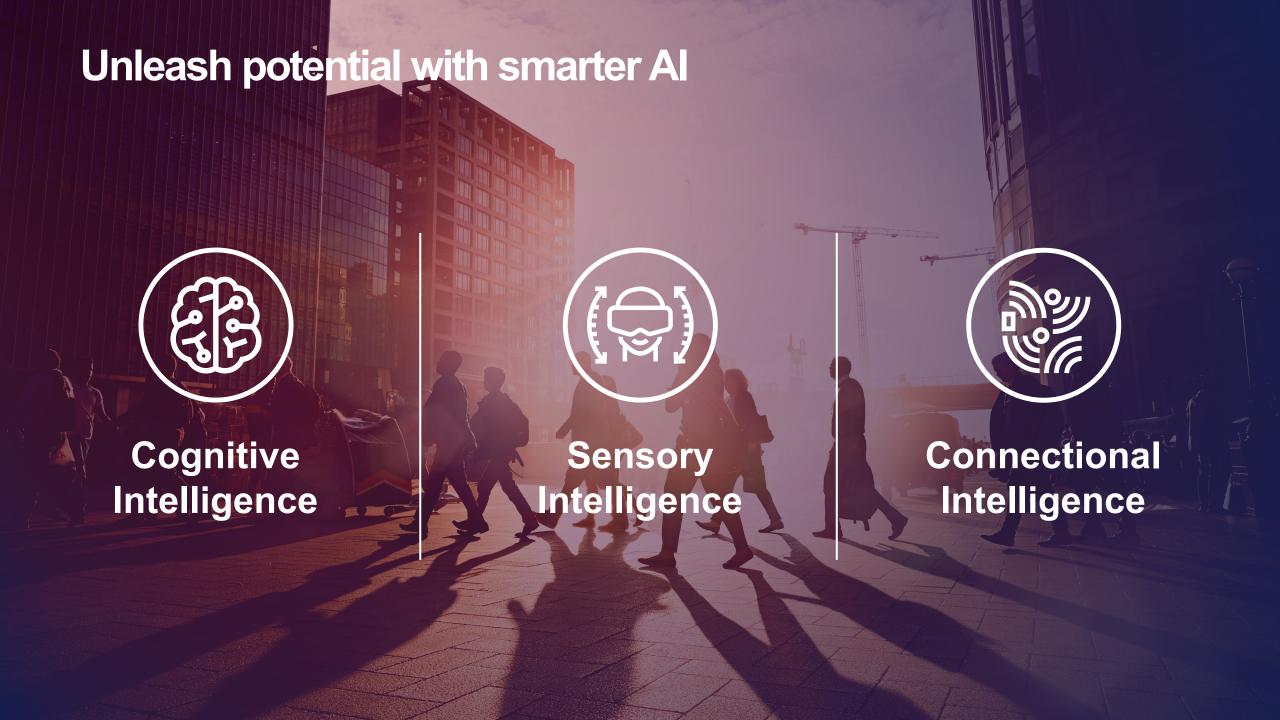
Trusted

Manage and protect Al and all your data

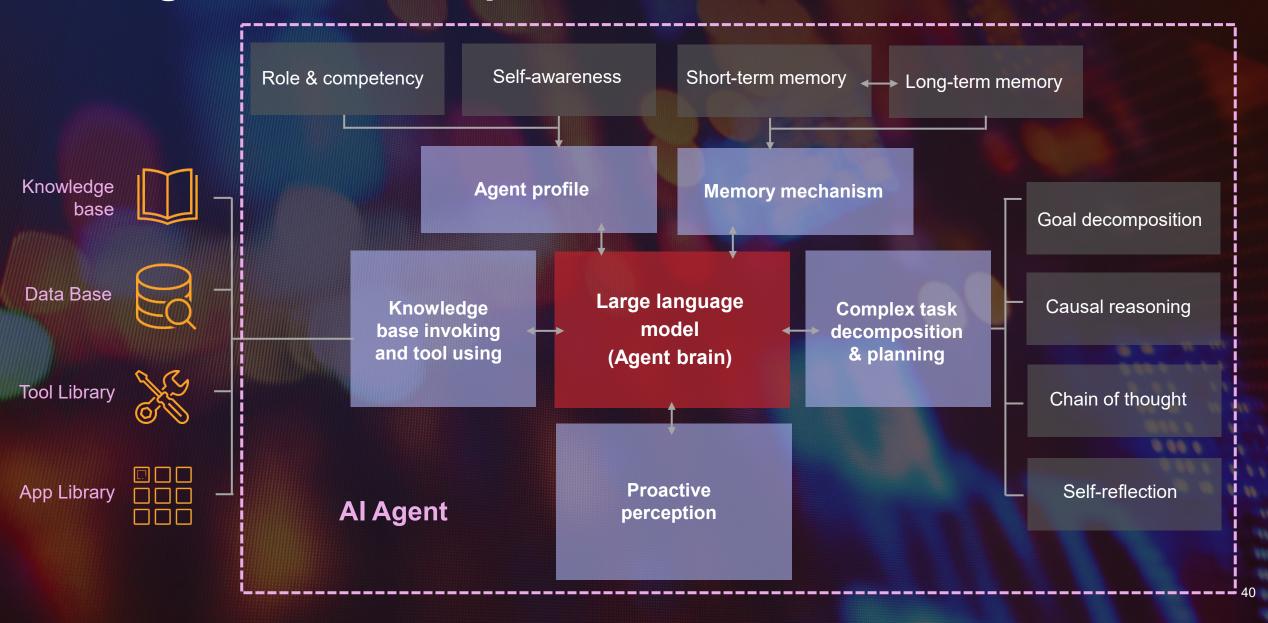
Agile

Build and operate your private AI efficiently



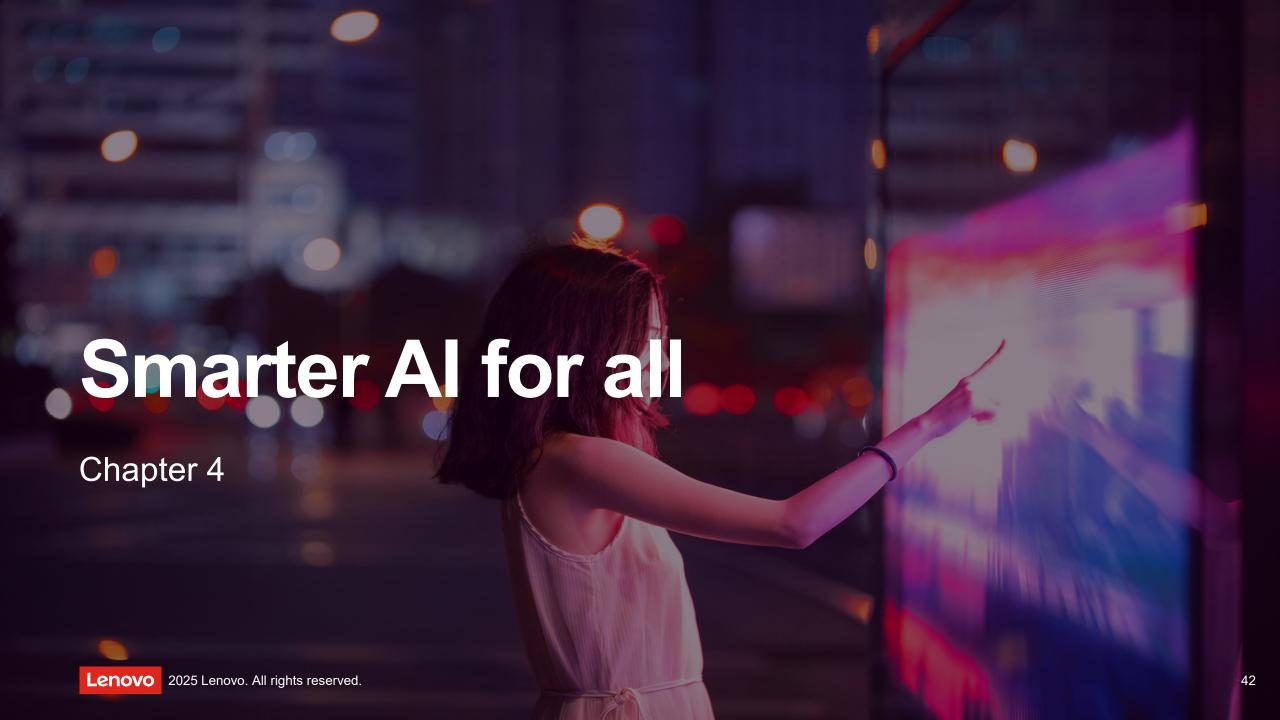


Al Agent: The next step of LLMs and our directions



This is not an integrators' game but an innovators' race"

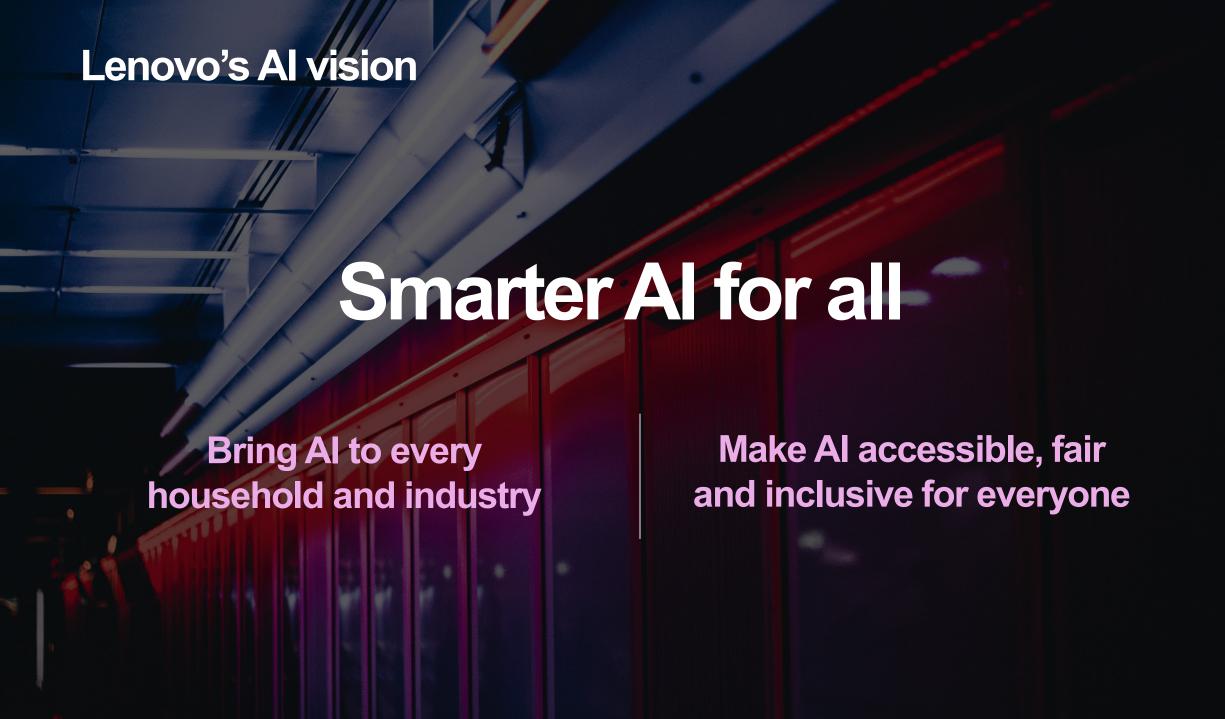
Yuanqing Yang Lenovo Chairman and CEO





Lenovo brings the new era of Al-powered innovation to everyone. Our pocket-to-cloud portfolio delivers powerful, flexible, and responsible Al solutions to transform industries and empower individuals.

We create a future of smarter Al for all.



Build full-stack AI capability







Lenovo is unleashing the power of AI and bringing it to every household and every industry – with AI-enabled, AI-ready, and AI-optimized devices, infrastructure, solutions and services that help build a smarter and more sustainable world



An end-to-end pocket to cloud portfolio



Smart Devices

- Understand you
- Expands your abilities
- Proactively serves you
- Protects your data and privacy



Smart Infrastructure

- Simplifies the Al experience
- Improves the employee experience
- Brings expertise and experience to your Al solutions
- Transforms industry verticals



Smart Solutions

- Delivers the AI computing experience anywhere
- Unlocks Powerful insights
- Simplifies the Al journey
- Accelerates Al innovation

Al-ready, Al-enabled and Al-optimized



Will not harm people or put them or their rights at risk

Protect people's privacy

Establish and maintain governance

Responsible and ethical Al

Ensuring the ethical, sustainable, inclusive and secure use of Al via the Responsible Al Committee

Diversity and inclusion

Privacy and security

Accountability and reliability

Explainability

Transparency

Environmental and social impact

Smarter Al for all



AI & Sustainability

Exploring use of Al as a tool to help measure sustainability



Inclusive Al

Empowering underrepresented populations with tools to aid translation, representation and access



Ethical Al

Establishing a governance framework for AI solutions and collaborating with credible 3rd parties to increase accountability

Collaborating with governments and industry to commit to responsible Al



Committed to UNESCO's commitment for responsible Al



Signed the Government of Canada's Voluntary Code of Conduct on the Responsible Development and Management of Advance Generative Al Systems



Committing to key principles to produce or use AI in a responsible and gender-fair way

Al for Good initiatives



Translating across barriers

In 2023, Lenovo created an AIpowered translator for Brazilian sign language (Libras)

Preserving ability for people with ALS

Lenovo partnered with the Scott Morgan Foundation to create an Al Avatar for Erin, a teen diagnosed with ALS. The solution will be scaled for more individuals with ALS

Connecting NGOs for impact

Lenovo created the Al for Social Impact webinars and partnered with Tech to the Rescue to create the Al for Social Impact Lab, connecting community partners with Al resources

Digital twin for Ancient Pagoda

Partnered with
Tsinghua University to
safeguard, capture and
record 1,000-year-old
Yingxian Wooden
Pagoda, a UNESCO
world heritage site

TRAdA solution for heart arrhythmia

Harnesses the power of artificial intelligence in a wearable IoT device for real-time heart monitoring

Al for Gen Z Mental Wellbeing & Connection

Lenovo built AI avatars to help Gen Z bridge the gap between their online and real-world identities—sparking dialogue that bridged generations, eased isolation and shed light on the youth mental health crisis

Our business at a glance

Chapter 5



Lenovo executive committee



Yang Yuanqing Chairman and CEO



Arthur Hu SVP. Chief Information Officer



Ashley Gorakhpurwalla EVP, President of ISG (Infrastructure Solutions Group)



Che Min (Jammi) Tu SVP, Group Operations Officer



Dave Carroll SVP, Chief Legal Officer



Doug Fisher SVP, Chief Security & Al Officer



Gao Lan SVP, Human Resources



George He SVP, President of LCIG (Lenovo Capital & Incubator Group)



Gina Qiao SVP, Chief Strategy and Marketing Officer



Ken Wong
EVP, President of SSG
(Solutions & Services Group)



Liu Jun EVP, President of China Geo



Luca Rossi EVP, President of IDG (Intelligent Devices Group)



Matthew Zielinski EVP, President of ISO (International Sales Organization)



Sergio Buniac SVP of MBG, President of Motorola (Mobile Business Group)



Dr. Tolga Kurtoglu SVP, Chief Technology Officer



Winston Cheng SVP, CFO



Dr. Yong RuiSVP, President of Emerging
Technology Group

Business aligned to 3S strategy



Intelligence



Edge-Cloud-Network



Client

Core

SSGSolutions & Services Group

Smart verticals & solutions

ISG

Infrastructure Solutions Group

Smart infrastructure

IDG

Intelligent Devices Group

Smart loT

Transforn

LCIG

Lenovo Capital & Incubator Group

Aligned to seize 3S strategy

Chairman and Chief Executive Officer





WONG

SSG Solutions & Services Group



ASHLEY GORAKHPURWALLA

ISG Infrastructure Solutions Group

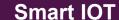


LUCA ROSSI

IDG Intelligent Devices Group

Smart verticals and services

Smart infrastructure





LIU JUN

China GEO | International Sales Organization

MATT ZIELINSKI



Group Operations



CHE MIN (JAMMI) TU





Our strategic pillars

Solutions that drive better outcomes

IT leaders are responsible for outcomes across the enterprise, such as business objectives and ESG goals.

Lenovo partners with IT leaders to implement proven solutions that deliver the right outcomes.

Trusted partnership with transformative power

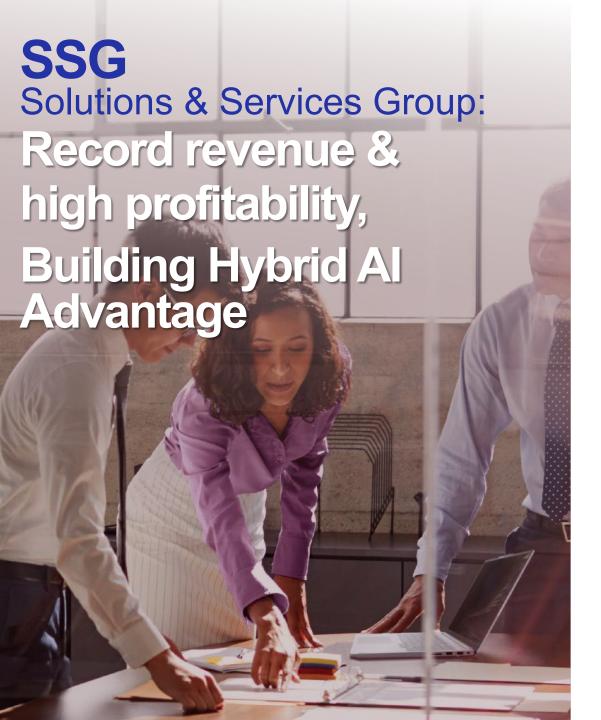
With today's complex tech landscape,
ClOs need a partner to help them identify
and implement the right solutions.

Lenovo brings deep expertise and end-to-end solutions that help customers deliver on their visions.

Technology that flexes for the future

Businesses need IT solutions that scale easily and help them stay agile and responsive to market changes.

Lenovo TruScale provides our bestin-class solutions through a scalable, flexible, pay-as-you-go model.



Performance

- Revenue \$2.3 billion, up 12% YTY, double-digit YTY growth for 15 consecutive quarters
- Operating margin 20%
- Managed Services and Project & Solution Services revenue mix 59%, up 5pts YTY
- Built lighthouse cases of AI solutions for enterprise customers

Source: Internal

60

SSG Solutions & Services Group: Record revenue & high profitability, Building Hybrid Al

Advantage

Opportunities & Sustainable growth



Hybrid Al driving solutions & services demand growth

- IT services market expected solid growth for mid-term (CAGR 9.4%, 2024-2027)
- Al services growth more than twice as fast as the overall market
- New opportunities for Al-native solutions
 & services

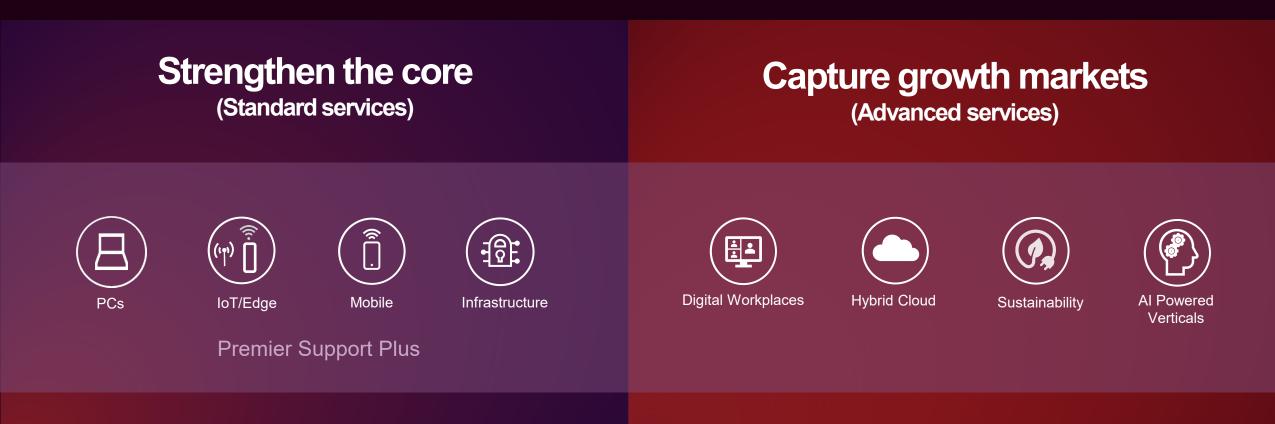


Lenovo building Hybrid Al Advantage

Build Hybrid Al Advantage framework capabilities

Source: Industry research

Our strategy: outcome-based solutions put the customer first



Al-powered, delivered via Lenovo TruScale

What we do | bring our customers' vision to life by delivering smarter solutions



Digital Workplace Solutions

Leveraging AI for a hyper-personalized work experience





IT solutions to meet sustainability goals



Cutting-edge solutions for specific industries



The broadest, smartest support solutions anywhere

Al-powered, delivered via Lenovo TruScale

The simplicity and scalability of a flexible, pay-as-you-go model

Support services

Support Services

- Premier Support Plus
- Premium Care Plus
- Asset Recovery Services
- Reduced Carbon Transport
- Maintenance & Warranty Extensions
- Parts Management
- After-Point-of-Sale Services
- Lenovo Device Intelligence

Refine our portfolio to increase our competitiveness

Improve our tools to make it easier to sell

Design the right incentives to encourage our sellers and partners

Managed services

Managed Services, XaaS

- Professional Services for Al
- Hybrid Cloud and HPC
- TruScale Device as a Service
- TruScale Infrastructure as a Service
- Asset Recovery Services
- Digital Workplace Solutions
- Cyber Resiliency as a Service
- Smart Fleet Services

Focus on services that fit the business needs of our customers

Deliver devices, infrastructure, services, and solutions with the simplicity of a scalable consumption model

Provide technology to support companies in their AI, security, and sustainability journeys

Al-powered vertical solutions

Solutions that meet the needs of a specific industry

- Manufacturing
- Education
- Retail
- Energy
- Telecommunications
- Transportation
- Public Sector

Industry-specific customized solutions

Scale our vertical incubations through One Lenovo GTM platforms

Further incubate and productize Lenovo expertise and IP

Lenovo Al Services: For every stage of the Al journey

Al Readiness Methodology

Security I People I Technology I Processes

Proven Responsible Al Framework

01 Al Discover

Identify the ways AI creates

value

Al Advisory

Define outcomes, plan and

roadmap, business case



Design and build critical Al elements to showcase outcomes

Al Deploy & Scale

Implement a secure and tailored Hybrid AI solution



Continue to manage and optimize the AI environment

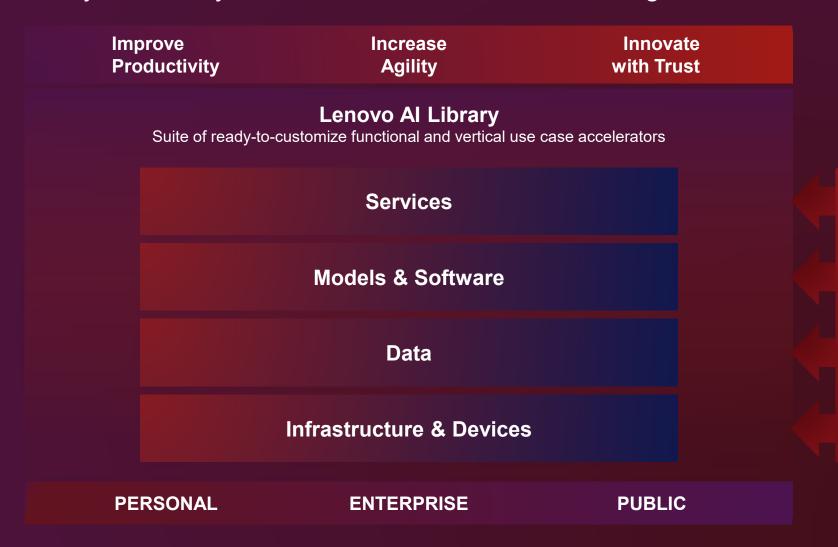
Outcomes Definition and Rapid Innovation

Production

Optimization

The Lenovo Hybrid Al Advantage

Our Hybrid AI factory and library of use case accelerators turn intelligence into outcomes faster



Our services experts meet customers where they are at and help them drive outcomes from Hybrid Al with speed, ease and expertise.

Helping customers improve productivity with Agentic Al

Our new agentic AI platform and customization services enable organizations to deploy Lenovo AI Library use cases or build new AI agents with speed, ease and expertise.



Customize, adopt, and manage Lenovo Al Agent Library use cases or build new Al agents and assistants within weeks.



Rapidly deliver agentic capabilities across on-prem or cloud environments with automated deployment features.



Tailor agents for specific workflows with new customization services and manage responsibly with a GenAlOps dashboard.

Lenovo Al Library

Lenovo Al Library



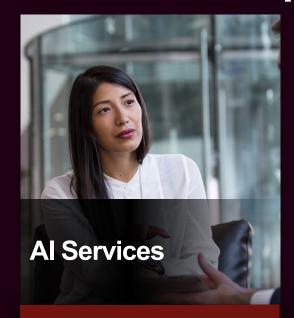








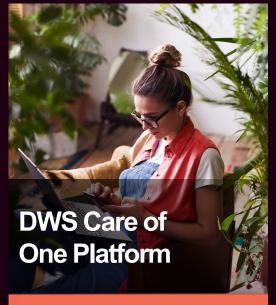
Some SSG Al-powered offerings



Comprehensive services that fast-track Al– from concept and strategy through results



Microsoft's Al-enabled security stack amplified by Lenovo's SOC capabilities and global reach



A first-of-its-kind Alpowered solution that provides a hyperpersonalized end-user experience



LISSA – an Al-powered tool that helps customers choose the best IT services to achieve their sustainability goals

Al-powered

Lenovo Powers Lenovo:

Our digital transformation journey and Al leadership

Building on the four pillars of Al-readiness –Security, People, Technology, and Processes– we are enhancing every aspect of our operations: from manufacturing and knowledge work to customer services and sustainability.

90%

faster Sales and Marketing content development 60%

Acceleration of supply-chain decision-making 1.9

hours saved per knowledge worker w/ Copilot for Microsoft 365 per week

Infrastructure Solutions Group

Our businesses at a glance



Be the most trusted partner – empowering customers' Intelligent Transformation, and helping solve humanity's greatest challenges"



ISG Infrastructure Solutions Group: Fast growth, Breaking even, Heading toward profitable growth

Performance

- Revenue \$3.9 billion, record high, up
 59% YTY
- Returned to profitability
- CSP hypergrowth(+94% YTY) to reach historic high; E/SMB steady growth (+7% YTY)
- Al server generated steady revenue
- Neptune liquid cooling solutions expanded into wider verticals

Source: Internal

76

ISGInfrastructure Solutions Group:

Fast growth,
Breaking even,
Heading toward
profitable growth

Opportunities & Sustainable growth



- Hybrid infrastructure supported by "Client-Edge-Cloud(hybrid)-Network" architecture
- Server market grows at 12% CAGR 2024-2027
- Al compute growth accelerates

Lenovo driving full stack infrastructure

- Execute the CSP+E/SMB strategy
- Simplify product portfolio
- Strengthen go-to-market capabilities
- Optimize E/SMB business models

Source: Industry research

Lenovo is a Trusted Leader



DATA CENTER 50 2025



WINNER

Best Green Energy Product of the Year 2024 Lenovo Neptune™



WINNER

Best Value Chain Initiative of the Year 2024 Lenovo 360 Circle Community









EDGE 100 2024



STORAGE 100

2024



HIGHLY COMMENDED

Company of the Year 2024

Circular Economy Lenovo



SEAL Environmental Initiative Award 2024

Lenovo's ISSC

SEAL Sustainable Innovation Award 2024

LISSA

SEAL Sustainable Product Award 2024

> Lenovo Neptune™ liquid cooling technology



Top Energy-Efficient **HPC Achievement**













Bloomberg

Gender-Equality

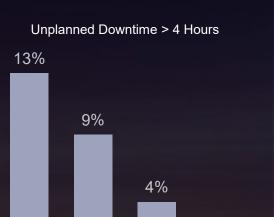




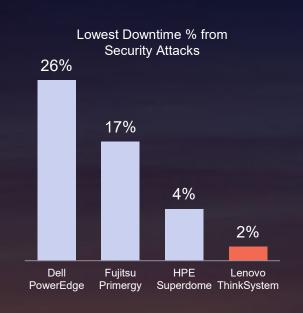
GRAND Prize Winner UNIDO Global Call 2023 Energy Efficiency Category

ISG Server Leadership

ThinkSystem

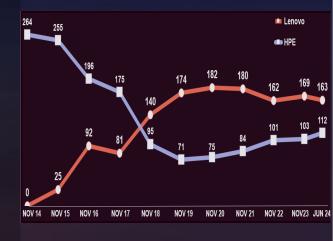


Primergy



645
Current World
Record Workloads

>6x as many #1 Results



#1

PowerEdge

ProLiant

x86 Server Reliability for 10 Consecutive Years

#1

x86 Security for 5 Consecutive Years

#1

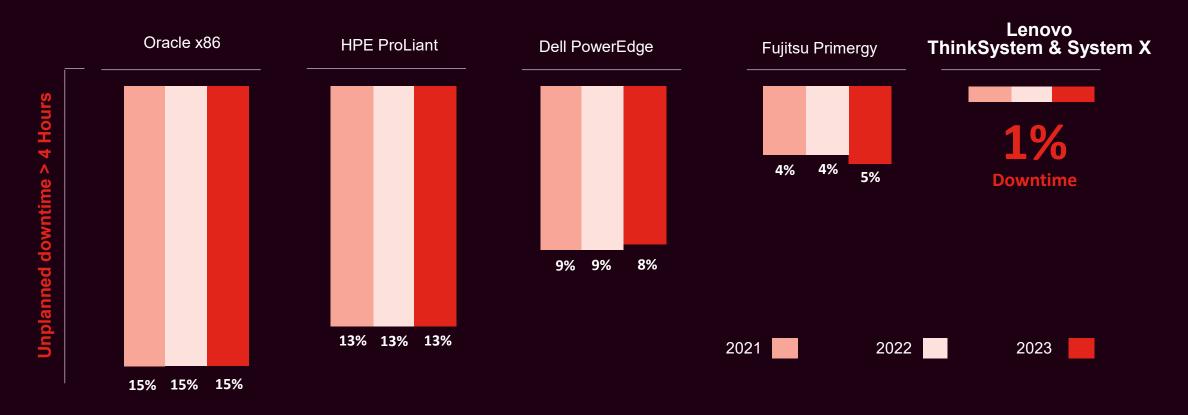
Current World Record Performance Workloads

#1

Top 500 Supercomputers for 6 Consecutive Years

Source: ITIC (Mar 2024), Benchmark Report (March 2025) & Top500.org (June 2024)

We are always on Lenovo is #1 in server reliability – 10 years running



Lenovo ThinkSystem servers consistently achieved the lowest actual x86 downtime according 1,900 corporations surveyed in 37 vertical market segments worldwide.



We've achieved as many current #1 world records as any other server vendor

645 World records in workload performance

280

World records

set by servers running 2nd 3rd 4th and 5th Gen AMD EPYC[™] 365

World records

set by servers with Intel®
Xeon® Scalable
Processors

18

World records

set by servers with 5th and 6th Generation Intel[®] Xeon[®] Scalable Processors

263

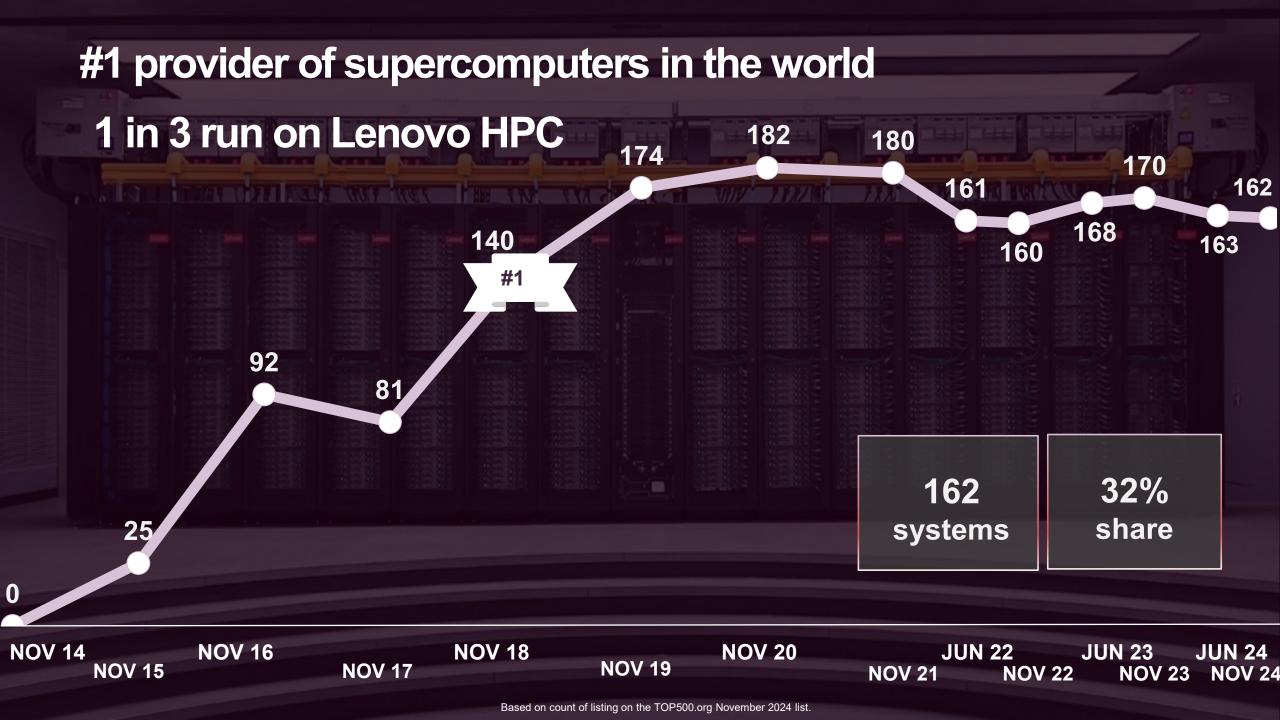
World records

set by servers with 3rd and 4th Generation Intel[®]
Xeon[®] Scalable
Processors

84

World records

set by servers using 1st and 2nd Generation Intel® Xeon® Scalable Processors



FGREEN 500

Green 500* Top 10 Lenovo Systems

#5

Capella @ TU Dresden (SD650 V3)

#8

Henri @ Flatiron Institute (SR670 V2)

#9

HorekaTeal @ KIT (SD665 V3)

Lenovo Storage Momentum

Portfolio is resonating with customers around the world

#1

#2

#3

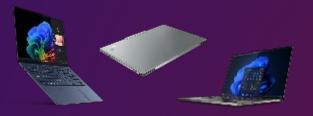
External storage <\$25K for the past 6 quarters

External storage category <\$100K

Overall external storage provider in the market

A complete portfolio of Al infrastructure and devices

from mobile devices, PCs, edge to the data center









Powerful Al PCs, workstations and phones for hybrid workplaces







Lenovo **ThinkStation**

Data Science workstations for your Al development and processes

business PC. workstation provider

80+

Al-ready platforms #1

in infrastructure reliability

#1

supercomputer provider globally Top 5

Al Infrastructure provider globally Lenovo Neptune™

6th generation liquidcooling innovation

New Generative AI Portfolio





Al at the Edge for vertical and distributed enterprise use cases











Lenovo ThinkAgile

Train & deploy models faster with energy efficient, right-size compute and storage

Lenovo **ThinkSystem**

Intelligent

Our businesses at a glance

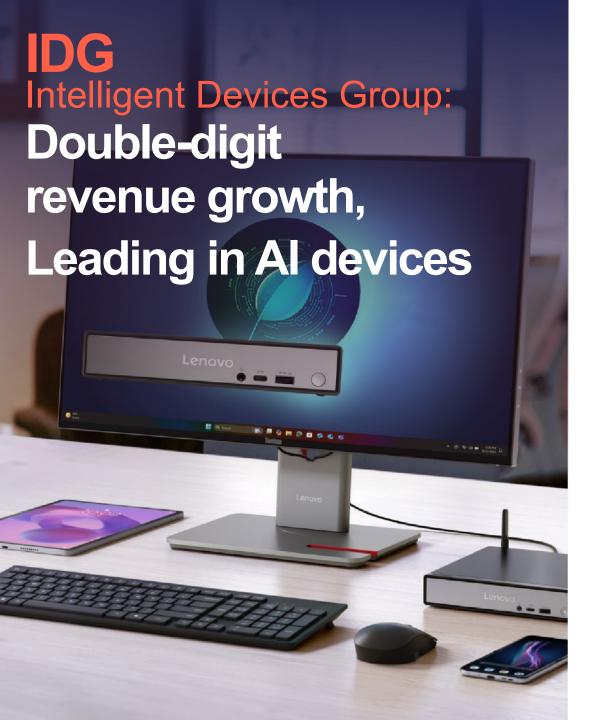


Our vision:

To lead and enable Smarter technology for all through industry-leading, customer-centric innovation in intelligent devices, software, and solutions.

Our strategic intent:

- Prioritize Al PC/device leadership, invest in resilient businesses, grow premium and adjacencies, and balance scale vs profitability
- Drive horizontal building blocks/solutions for scale and differentiation:
 - Digital Workplace Solutions
 - Device Software
 - Gaming
 - Scenario-based Solutions: Education
- Invest in AI deployment to tackle integration trends and AI tech innovation to build long-term competitiveness



Performance

- Revenue \$13.8 billion, up 12% YTY
- Strong profitability, operating margin 7.3%
- PC: revenue up 10% YTY; market share 24.3%; industry leading profitability; five-feature AI PC exceeding volume mix expectation in China
- Smartphone: revenue up 21% YTY;
 hypergrowth in AP(+155% YTY), EMEA
 (+28% YTY); significant share gain in many markets

Source: Internal, IDC

IDG Intelligent Devices Group:

Double-digit revenue growth, Leading in Al devices

Opportunities & Sustainable growth



Hybrid AI creating growth opportunities for device market

- PC market entering new refresh cycle
- AI PC to represent ~80% of PC industry landscape by 2027
- Driving smartphone market refresh cycle



Lenovo driving AI devices innovation

- Converge more powerful computing & more efficient models into AI devices
- Drive form factor innovation
- Optimize AI agent capabilities
- Enhance multi-device connectivity
- Build key applications ecosystem

Source: Industry research

Intelligent Devices Group portfolio



Smart devices
PCs, tablets,
smartphones and
more





IoTEmbedded computing in commercial assets





Custom BIOS & Imaging in Healthcare



Smart Pricing Solution in Retail



Motorola

Mobile X-Ray & CT Scan Solution in Healthcare



Scenario-based solutions

Hardware, software and services combined for smart collaboration / hybrid / security solutions



ThinkReality VRX, A3 and AR/VR Platform



ThinkShield

End-to-end Intrinsic Security



Smart Connect A Seamless Multi-Device Experience

Achievements and recognitions

#1

PC global market share

#2

Dominant position in LA

#3

Protected position in NA

#1

Growing major OEM in EMEA & AP

Strong market position across regions in mobile



186 Awards at CES 2025 including Best of CES for ThinkBook Plus Gen 6 Rollable & Legion Go S



ThinkPad X1 Carbon Gen 13 Aura Edition



IdeaPad Slim 5x 2in-1 Gen 9



Yoga Slim 7i Aura Edition

What is an AI PC?



Personal intelligent agent using natural interaction and personalized LLM



Personalized knowledge base



Heterogeneous computing with CPU/GPU/NPU



Open ecosystem of AI applications



Privacy and security protection

What can a Lenovo Al PC/device do for you?

Personalized

Productive

Protected



The widest portfolio

One of the world's most comprehensive portfolios of Al-ready devices, Al-enabled solutions, and Al-optimized experiences.

Lenovo **ThinkReality**

Lenovo
Think\$mart

Lenovo ThinkBook

Lenovo ThinkStation

Lenovo ThinkVision Lenovo ThinkPad

Lenovo
ThinkPad X1

Lenovo ThinkShield

ThinkPhone by motorola

Lenovo YOGA



Lenovo LEGION



Lenovo Capital & Incubator Group

Corporate venture capital arm of Lenovo group, global technology industry fund

Leverage the power of capital and entrepreneur, seek for high growth, high potential industry opportunities for the future of Lenovo

Investment - Incubation



Financial return

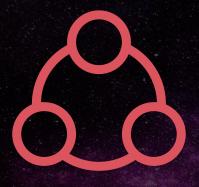


Lenovo ecosystem
Lenovo core business



The next BIG

Lenovo's three-level innovation system



Lenovo business groups

Focus on product development and innovation in the next 1-2 years



Lenovo research

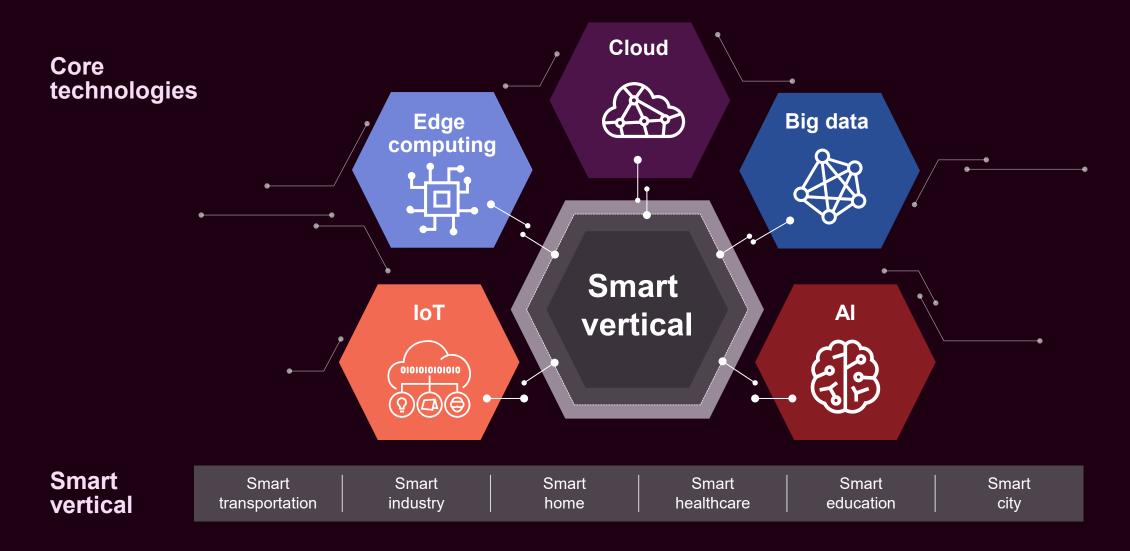
Continue forward-looking research in the next 3-5 years, and apply the innovation results into the product innovation of the Enterprise Product Group



Lenovo Capital & Incubator Group

Eye the development trend of technology industry in the next 5-10 years through "Internal incubation + venture capital"

Industry transformation opportunities from deep integration of smart internet and industries

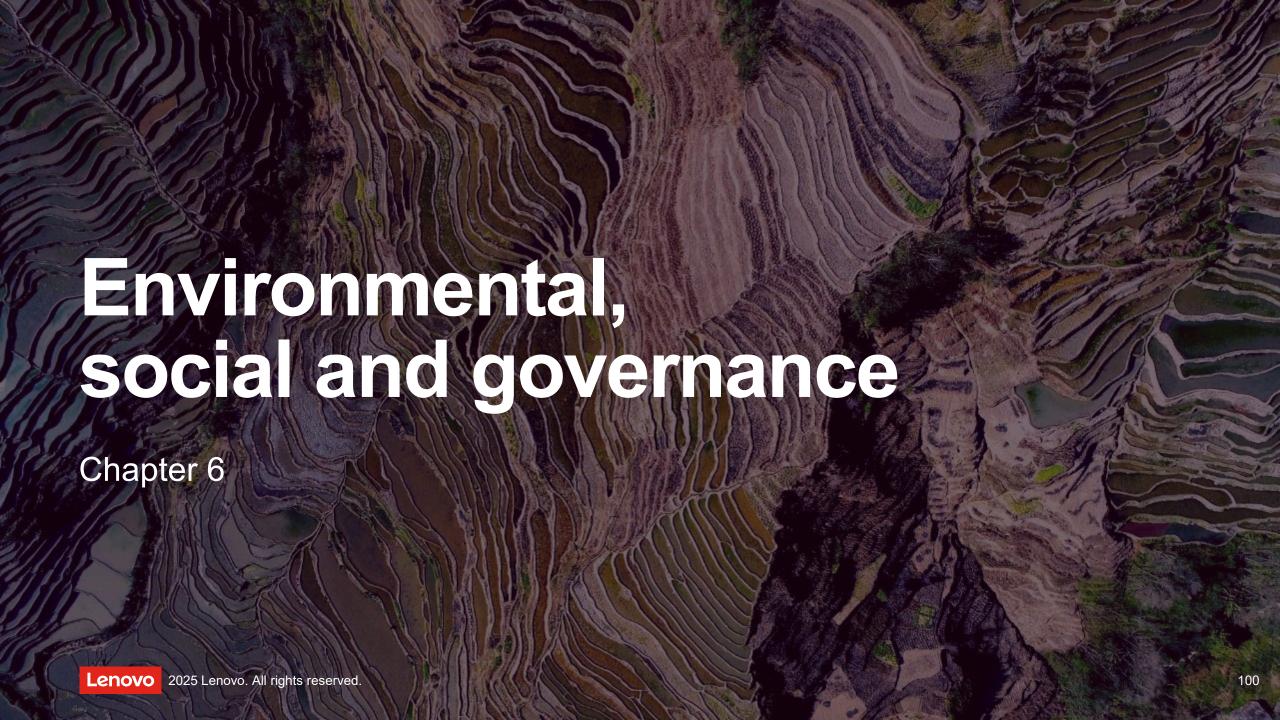




Support AIPC strategy

Achieve value maximization of portfolio companies

Allocate more resources in global investment











Environmental leadership



Governance & control

Key stakeholders **Employees Investors** Customers Supply Industry chain associations Lenovo **ESG** Regulators Advocacy / Legislators groups **Board of** Local **Directors** communities

FY2023-24 Global ESG Highlights



- On-track to reach 2030 emissions reduction goals, aligned to Science Based Targets initiative
- Recycled or reused 94,000
 metric tons of products from
 customers, the same weight as
 87 million ThinkPads.¹



- Industry-leading (29%)
 representation of women in technical roles
- 40% growth in volunteerism during 2023 Love on Month of Service (compared to 2022)



- Committed to responsible, ethical AI with proactive governance in place
- Aligned to the leading standards and frameworks to report enterprise-wide sustainable impact

¹ Based on CY2022 data and weight of ThinkPad X1 Carbon Gen 12













ESG FY24 achievements

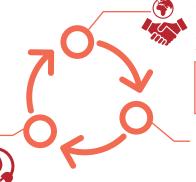
Sustainable products and services

By 2030, Lenovo will increase the energy efficiency of:

- Desktops and servers by 50%,
- Notebooks and mobile phones by 30%

INNOVATING FOR ENERGY EFFICIENCY

Driving product energy efficiency and performance through innovations like Neptune liquid cooling technology



EMPOWERING CUSTOMERS' SUSTAINABILITY GOALS

Developed suite of Sustainability Services, including carbon offsets and asset recovery services



INCREASED PARTICIPATION IN CIRCULAR ECONOMY

Integrated Closed Loop Post Consumer Recycled Content into nearly 315 products

Invested \$50M+

and impacted 15+ million lives in

Sustainable operations and community impact













Created programs to retain and grow internal talent

two years

4x generation of solar energy from 2018-19 to 2022-23.

On-track to meet 2030 emissions reduction goals



Love on

Expanded disability inclusion and inclusive product design office

Commitments



Committed to Net-Zero emissions with SBTi's Net-Zero Standard



Signed UN Women's Empowerment Principles

Recognitions









Hang Seng Corporate Sustainability Index 2024 Rating: AA

Link to MSCI Disclosure





High Performer: Shipper

Global recognition and reporting

Ratings and Certificates



2024 Climate: A 2024 Water: A-

2023 Supplier Engagement: A







4-Leaf Certification (Australia, 2022) 3-Leaf Certification (China, 2021) 2-Leaf Certification (India, 2021)



√ 2023 Constituent of FTSE4Good Index Series

- √ Hang Seng Corporate Sustainability Index 2024 Rating: AA
- ✓ HKICPA* Gold Award in Best Corporate Governance and ESG
- √ BDO ESG Awards: Best in ESG Award

Standards and Frameworks





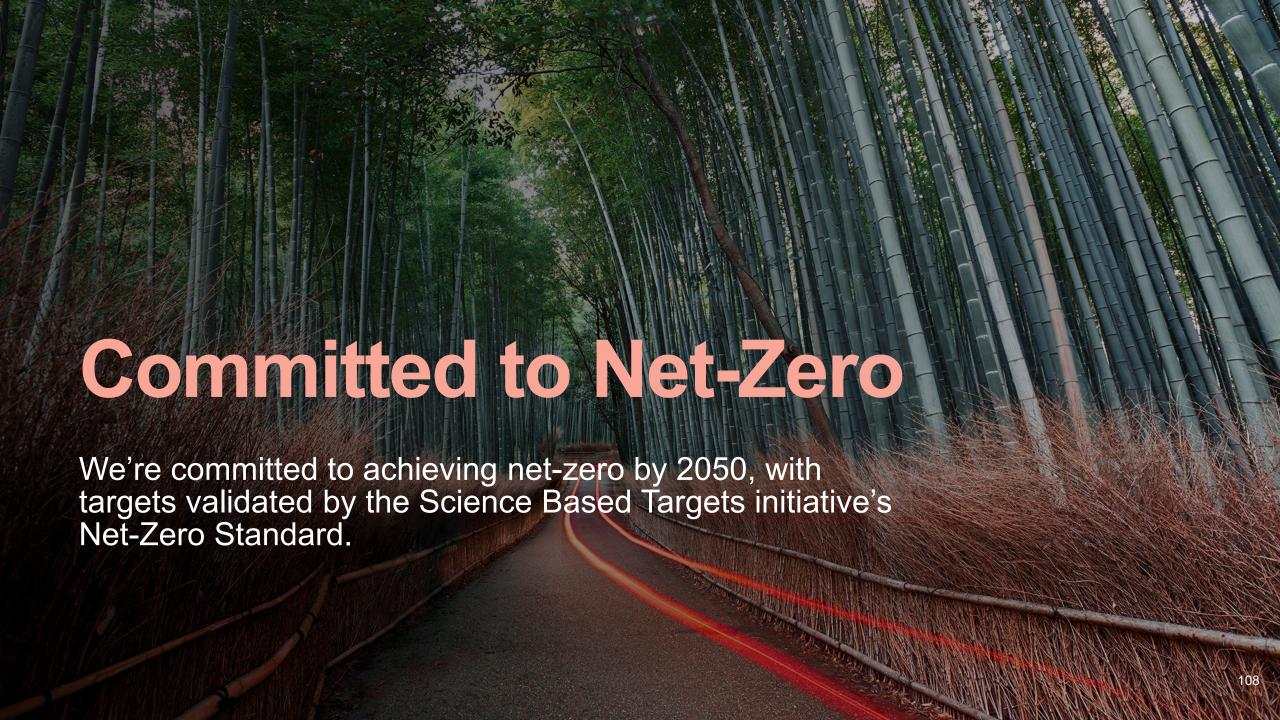


Hong Kong Stock Exchange ESG Reporting Guidance

Platinum VAP Audits: Monterrey, Indaiatuba and Wuhan

*The Hong Kong Institute of Certified Public Accountants





Lenovo's path to net-zero



DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

- Early adopter of sciencebased targets
- 1st group of companies with net-zero target validation
- 1st PC and smartphone maker with validated targets



Emission reduction targets



Reduce absolute Scope 1 + Scope 2 GHG emissions (related to Lenovo's operations) by **50**%



Reduce Scope 3 GHG emissions (value chain) from use of sold products ~35% on average for comparable products



Reduce Scope 3 GHG emissions (supply chain) from purchased goods and services **66.5%** per million US\$ gross profit



Reduce Scope 3 GHG emissions from upstream transportation and distribution by **25%** per tonne-km of transported product

Net-zero targets

By 2050

90% - absolute reduction of scope 1, 2 and 3 emissions

Starting in 2050

Neutralize remaining 10% of emissions through carbon capture, reforestation, or other means

Base year: FY 2018/19, Target year: FY 2029/30 (near-term) and FY 2049/50 (long-term), SBTi = Science Based Targets initiative

Innovating for a smarter future



Water-cooling technology

Lenovo's water-cooling Neptune technology offers energy efficiency features and lower operational costs

Low-temperature solder

Lenovo uses a new and more sustainable process to build stronger, more reliable devices and conserve energy

Recycled plastic

Lenovo uses postconsumer recycled content in laptops, desktops, workstations, monitors and select accessories

Bio-based packaging

Lenovo's bio-based packaging is made from renewable resources such as bamboo and sugarcane

Product end-of-life management

Lenovo's Product Endof-Life Management (PELM) program is an important part of its efforts to support a transition to a circular economy







A GSMA led initiative

We believe that enabling a positive and people-centered digital future requires constructive collaboration between stakeholders. Governments, industry and international organizations all have a stake in the digital future. The Declaration sets forth our vision of the digital future, identifying the common set of outcomes we all strive for.

It consists of a set of high-level, aspirational principles, which can be summarized as delivering a digital future that



Extends consumer trust for the digital age



Promises inclusive growth and opportunities for all



Ensures an environment fit for continued innovation

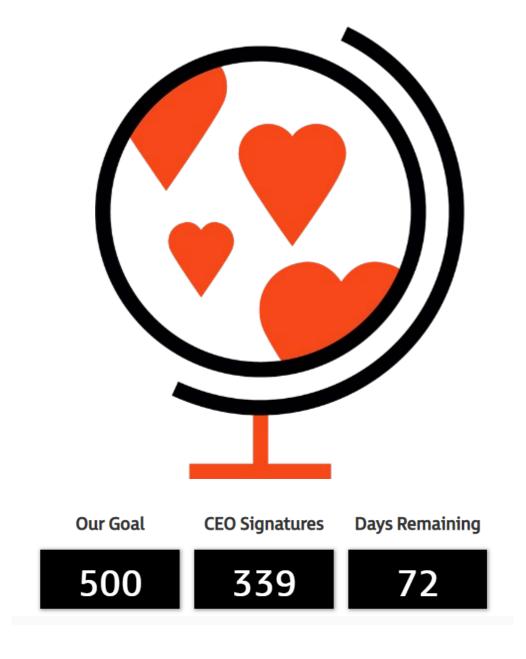
Committed to accessibility



The global movement putting disability on the business leadership agenda.

We need 500 national and multinational, private sector corporations to be the catalyst for change and help unlock the social and economic value of people living with disabilities across the world. After all, the potential of 1.3 billion should not be ignored.

Whether you're starting your disability inclusion journey, scaling up or leading the charge, join The Valuable 500 to show the world how it's done.





Lenovo Philanthropy Board



Calvin Crosslin
President



Felix Chu Treasurer



Mary Jacques
Secretary



Charlotte West
Director



Hwang Jann Lee Director



José Soares
Director

Global community impact

North America

- NAF
- Boys & Girls Clubs of America
- American Red Cross

Latin America

- Educando
- United Way
- Laboratoria

Europe, Middle East & Africa

- Camara Education
- African Story Book
- Tech To The Rescue

China

- China Foundation for Poverty Alleviation
- China Development Research Foundation
- Liberty

Asia Pacific

- Solve Education!
- TNS India Foundation
- Waffle



Global Partnerships:









Transparent global business



Ranked **#248**





Great companies operate with great integrity. That is my expectation – and that is how we will keep growing, winning, and achieving our bold aspirations for many years to come."

Yuanqing Yang Lenovo Chairman and CEO

Acting with integrity

Follow the law, our code and our policies

We behave honestly, by obeying the law, our policies and our Code of Conduct, and by always doing the right thing. We do not engage in unfair business practices or illegal activities like fraud, theft, bribery, insider trading or harassment. We never abandon our ethical values for the sake of profits or personal gain.

Mutual respect

We treat each other with fairness, dignity and respect. We value individual differences and the quality of ideas and innovation that comes from those differences.

Accountability

We honor commitments, deliver on our promises, and take responsibility for decisions. We value individual differences and the quality of ideas and innovation that come from those differences.

Courage

We report any situation or action that we believe violates the law, our policies or our Code of Conduct. We never retaliate against those who speak up.

Ethical leadership

Regardless of our position or level, we rely on Lenovo's values and Code of Conduct as our guide. We consider the consequences of our decisions on Lenovo's reputation. We avoid conflicts between our personal interests and those of Lenovo.

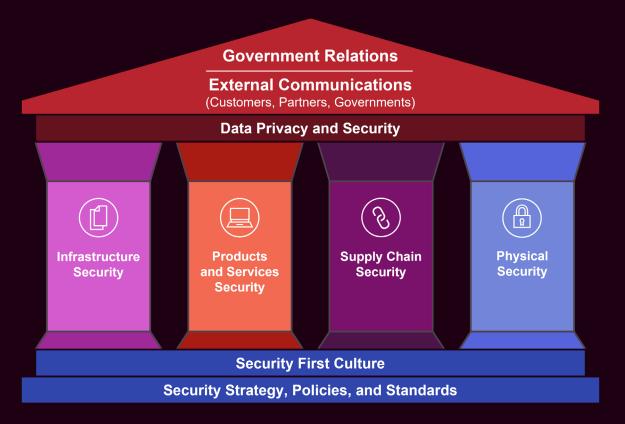
Commitment to consumers and communities

We always focus on the needs of our consumers, our customers and the communities where we do business.

Secure and trusted technology for all



Global Security Organization



CSO Reports Directly to CEO

Aligns all security efforts

Foundation for all security work

Pillars support data privacy and security

The Lenovo Privacy Program

Meaningful privacy requires strong security



Compliance reviews

Lenovo's Privacy Program ensures compliance with regulations across 180 markets worldwide



Contract safeguards

Lenovo assesses providers' privacy and security posture during the contracting process and mandates adherence to our instructions and specific privacy controls



Privacy statements

Lenovo ensures customers can make informed data choices; personal information is handled and protected in line with the Lenovo Privacy Statement

Infrastructure Security

Safeguarding customer data



Identify

Identification of critical assets and threats



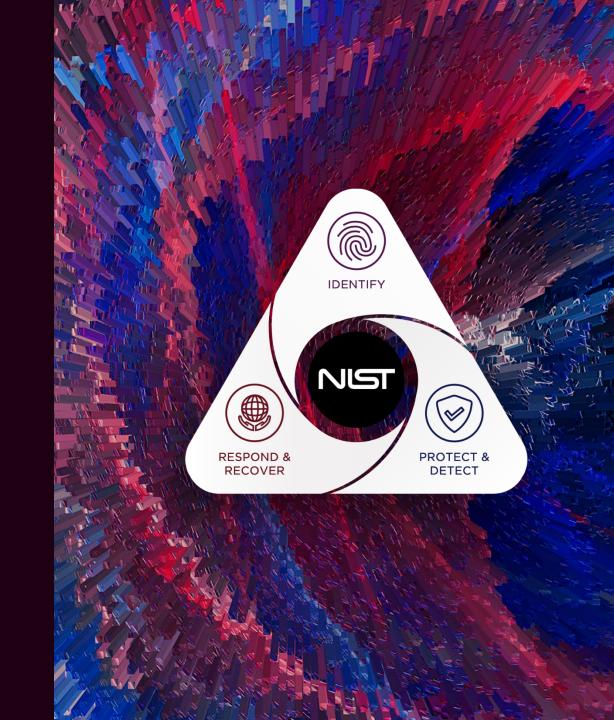
Protect and Detect

Layers of advanced protection and detection on our networks and endpoints



Respond and Recover

Proactive incident response processes to assure cyber resiliency



Products and Services Security

Security by design, driving security from product development through end of lifecycle

Lenovo Security Development Lifecycle

End-to-end practices for creating secure products



Manufacturing and Supply Chain Security

Secure ecosystem for building our products

Trusted Supplier Program

Supply Chain Assurance

Product Security Incident Response Team

Rapid, thorough and coordinated responses for all product security incidents and vulnerabilities





Global Supply Chain Security



Physical Security

Physical protection across Lenovo

Security focus areas

Supply chain and facility risk assessments

Physical security standards, operations and access controls

Security controls and procedures for production, storage and transportation

Internal inspections (audits) and vulnerability assessments

Security enhanced logistics

Tamper-evident materials to package products

Certified logistics partners

Protection throughout the shipping process

Shipments tracked throughout the logistics process



Building an extensive security ecosystem

Security partners, industry standards groups and ThinkShield solutions

Security partners

intel



AMD

Qualcomm

Industry standards groups



TRUSTED®
COMPUTING
GROUP



Lenovo **ThinkShield**



/ABSOLUTE®





Lenovo ThinkShield

Integrated layers of protection





Global recognition and reporting



Hong Kong Institute of Certified Public Accountants 香港會計師公會

Gold Award in Best Corporate Governance and ESG Reporting Award



4-Leaf Certification (Aus) 3-Leaf Certification (China) 2-Leaf Certification (India)



Environmental Initiative Award Sustainable Innovation Award Sustainable Product Award Sustainable Service Award



2024 Climate: A 2024 Water A-2023 Supplier Engagement: A



Platinum VAP Audits: Monterrey, Indaiatuba, Wuhan



2021 Constituent: FTSE4Good Index Series



































2024 Rating: AA 2023 Rating: AA 2022 Rating: AA+











Awards

LENOVO AI RING CONCEPT - T3 - BEST OF MWC | LENOVO MAGIC BAY "CODENAME TIKO" CONCEPT - GEAR CULTURE - BEST OF MWC LENOVO MAGIC BAY 2ND DISPLAY CONCEPT - CG MAGAZINE - BEST OF MWC LENOVO MAGIC BAY 2ND DISPLAY CONCEPT YANKO DESIGN - BEST OF MWC | LENOVO MAGIC BAY DISPLAY ACCESSORIES - GIZMO CHINA - 8 COOL TECH AT MWC 2025 | LENOVO ACCESSORIES - MARK ELLIS YOUTUBE - BEST OF MWC | LENOVO MAGIC BAY DUAL DISPLAY CONCEPT - GEAR CULTURE - BEST OF MWC | ENOVO SMART CONNECT - NEWSWEEK - BEST OF MWC | LENOVO SMART CONNECT - SLASHGEAR - BEST OF MWC | LENOVO SMART C AT MWC 2025 | THINKBOOK "CODENAME FLIP" AI PC CONCEPT - 91 MOBILES - BEST OF MWC | THINKRO T OF MWC: THE CONCEPTS OF THE FUTURE | THINKBOOK "CODENAME FLIP" AI PC CONCEPT - INDIATY NEWS - MWC 2025 DAY 1 HIGHLIGHTS: TECHAERIS - BEST OF MWC | THINKBOOK "CODENAME FLIP" AI PC CONCEPT - TECHBOOK - HIGHLIGHTS OF MWC 2025 | THINKBOOK "CODENAME FLIP" AI PC C CONCEPT - TOM'S GUIDE- BEST OF MWC - BEST INNOVATION | THINKBOOK "CODENAME FLIP" ALPC CONCEPT - UBERGIZMO - BEST OF MWC | THINKBOOK PHONES, GADGETS AND ACCESSORIES | THINKBOOK "CODENAME FLIP" AI PC CONCEPT - XDA - BEST OF MWC 2025 | THINKBOOK "CODENAME FLIP" AI PC CONCEPT OP'S AT MWC - THESE ARE THE VERY BEST | THINKBOOK 16P - CYBERNEWS - 17 COOLEST TECH AT MWC 2025 | THINKBOOK 3D LAPTOP & AI RING CONCEPT - GEAR CULTURE SMART HOUSE - THE BEST NEW TECH UNVEILED AT MWC 2025 | THINKBOOK 3D LAPTOP & AI RING CONCEPT - THE GADGETEER - BEST OF MWC | THINKBOOK 3D EED TO SEE | THINKBOOK PLUS GEN 6 (ROLLABLE) - PHONE ARENA - BEST OF MWC | THINKPAD T14S 2-IN-1 - TECHFINITIVE - BEST OF MWC | THINKPAD T1 ÓP'S AT MWC - THESE ARE THE VERY BEST | THINKPAD X13 GEN 6 - HOW TO GEEK - BEST OF MWC - BEST LAPTOP | THINKPAD X13 GEN 6 - NEWSWEEK - BES GEN 6 - ZDNET - LENOVO LAPTOP'S AT MWC - THESE ARE THE VERY BEST | YOGA 7 2-IN-1 GEN 10 - REVIEWED - OUR 12 FAVORITE MOBILE TECH PRODUCTS A 4-TGEN 10 - TECHAERIS - BEST OF MWC | YOGA PRO 91 AURA EDITION - LAPTOP MAG - MWC BEST LAPTOP | YOGA PRO 91 AURA EDITION - REVIEWED - OUR MWC. BEST LAPTOP I YOGA PRO 91 AURA EDITION - ZDNET - LENOVO LAPTOP'S AT MWC - THESE ARE THE VERY BEST I YOGA SOLAR PC LAPTOP CONCEPT Lenovo

HYBRID DIMENSIONAL 34-INCH CURVED MONITOR CONCEPT - GEAR CULTURE - BEST OF MWC | IDEAPAD SLIM 3X (15", 10) TOM'S GUIDE | MWC 2025 DAY 2= 97 TOP 5 NEW GADGETS YOU NEED TO SEE | IDEAPAD SLIM 3X (15", 10) - ZDNET - LENOVO
LAPTOP'S AT MWC - THESE ARE THE VERY BEST | LENOVO ALD DISPLAY MONITOR - BEEBOM - BEST MWC 2025 ALANNOUNCEMENTS

Lenovo MWC²⁵ R PC LAPTOP CONCEPT - GEAR BRAIN - GEARBRAIN=92S BEST OF MWC 2025 | YOGA SOLAR PC LAPTOP CONCEPT - GEEKSPIN AR PC LAPTOP CONCEPT - GEARDAN - BEST TECH WE SAW AT MWC 2025 | YOGA SOLAR PC LAPTOP CONCEPT - GIZMO CHINA - 8 COOL TECH AT MWC 2025 | YOGA SOLAR PC LAPTOP CONCEPT - HOW TO GEEK - BEST OF MWC - BEST CONCEPT | YOGA SOLAR PC LAPTOP CONCEPT - HOW TO GEEK - BEST OF MWC - BEST CONCEPT | YOGA SOLAR PC LAPTOP CONCEPT - HOW TO GEEK - BEST OF MWC - BEST CONCEPT | YOGA SOLAR PC LAPTOP CONCEPT - WILL BEST THEIR MARK ON US | YOGA SOLAR PC LAPTOP CONCEPT - KOMPUTER SWAIT - OUT-OF-THIS-WORLD GADGETS AT MWC 2025 | YOGA SOLAR PC LAPTOP CONCEPT - KOMPUTER SWAIT - OUT-OF-THIS-WORLD GADGETS AT MWC 2025 | YOGA SOLAR PC LAPTOP CONCEPT - MAKE USE OF - BEST OF MWC | YOGA SOLAR PC LAPTOP CONCEPT - NEWS 24 - THE BEST TECH LAUNC SOLAR PC LAPTOP CONCEPT - MAKE USE OF - BEST OF MWC | YOGA SOLAR PC LAPTOP CONCEPT - PC MAG - MWC 2025: THE GEET THINGS WE'VE SEEN | YOGA SOLAR PC LAPTOP CONCEPT - PC MAG - MWC 2025: THE COOLEST THINGS WE'VE SEEN | YOGA SOLAR PC LAPTOP CONCEPT - THE SHORTCUT - BEST OF MWC | BEST LAPTOP CONCEPT - WILL BEST OF MWC | YOGA SOLAR PC LAPTOP CONCEPT - SMART HOUSE - THE BEST NEW TECH UNVEILED AND TECH

Awards

Lenovo

CES'25

10 - MATT MONIZ - BEST OF CES: TOP 5 GAMING LAPTOPS COMING IN 2025 | LEGION PRO 71 16 GEN 10 - PC WORLD - THE 10 BES DIFEBOOKS KNOCKED OUR SOCKS OFF | LEGION TAB GEN 3 - PC MAG - THE BEST OF CES 2025 | LEGION TAB GEN 3 - ANDROID |

SEN 3 - DIGITAL TRENDS - BEST OF CES | LEGION TAB GEN 3 - PC MAG - THE BEST OF CES 2025: BEST TABLET | LEGION TAB GEN 3 - DIGITAL TRENDS - BEST OF CES | LEGION TAB GEN 3 - PC MAG - THE BEST OF CES 2025: BEST TABLET | LEGION TAB GEN 4 - BLOOK OF COMMENT OF THE MAG GEN 5 - BEST OF CES 2025 | THOM TO GERK - BLOOK OF COMMENT OF THE MAG GEN 5 - BEST OF CES 2025 | THINKBOOK PLUS GEN 5 - BEST OF CES 2025 | THINKBOOK PLUS GEN 5 - BUSINESS |

THINKBOOK PLUS GEN 6 - ANDROID HEADLINGS - BEST OF CES 2025 | THINKBOOK PLUS GEN 6 - BUSINESS |

THINKBOOK PLUS GEN 6 - ANDROID HEADLINGS - BEST OF CES 2025 | THINKBOOK PLUS GEN 6 - BUSINESS |

THINKBOOK PLUS GEN 6 - ANDROID HEADLINGS - BEST OF CES 2025 | THINKBOOK PLUS GEN 6 - BUSINESS |

THINKBOOK PLUS GEN 6 - ANDROID HEADLINGS - BEST OF CES 2025 | THINKBOOK PLUS GEN 6 - BUSINESS |

THINKBOOK PLUS GEN 6 - ANDROID HEADLINGS - BEST OF CES 2025 | THINKBOOK PLUS GEN 6 - BUSINESS |

THINKBOOK PLUS GEN 6 - COMMENT OF THE MAG GEN GEN GEST ADTORS AT CES 2025 | THINKBOOK PLUS GEN 6 - BUSINESS |

CES 2025: THE 10-11 WEIRDEST PRODUCTS FROM THE LAS YEGAS SHOW I THINKBOOK PLUS GEN 6 - HOT HARDWARE - BEST OF CES 2025 I THINKBOOK PLUS GEN 6 - KOMANDO - BEST (AND WEIRDEST) TECH OF CES 2025 I THINKBOOK PLUS GEN 6 - LIVE SCIENCE - 11 INCREDIBLE TECHNOLOGIES WE'VE SEEN AT CES 2025 I THINKBOOK PLUS GEN 6 - MAKE USE OF - BEST OF CES 1 THINKBOOK PLUS GEN 6 - MAKE USE OF - BEST LAPTOPS OF CES 2025 I THINKBOOK PLUS GEN 6 - MASHABLE - BEST OF CES 2025 I THINKBOOK PLUS GEN 6 - MASHABLE - BEST OF CES 2025 I NEED IN MY 2025 I THINKBOOK PLUS GEN 6 - MASHABLE - BEST OF CES 2025 I NEED IN MY 2025 I THINKBOOK PLUS GEN 6 - MASHABLE - BEST OF CES 2025 I NEED IN MY 2025 I THINKBOOK PLUS GEN 6 - MASHABLE - BEST ALAPTOP SHOT CES 2025 I NEED IN MY 2025 I NEED I NEED IN MY 2025 IN LAS VEGAS I THINKBOOK PLUS GEN 6 - TECH RADAR - SUBJECT IN MY 2025 IN LAS VEGAS I THINKBOOK PLUS GEN 6 - TECH RADAR - SUBJECT IN MY 2025 IN LAS VEGAS I THINKBOOK PLUS GEN 6 - TECH RADAR - SUBJECT IN MY 2025 IN MY 2025 IN LAS VEGAS I THINKBOOK PLUS GEN 6 - TECH RADAR - SUBJECT IN MY 2025 IN MY 2025 IN LAS VEGAS I THINKBOOK PLUS GEN 6 - TECH RADAR - SUBJECT

2025 | THINKBOOK PLUS GEN 6 - WALLPAPER - CES 2025: BEST NEW TECH FOR HOME AND WORKPLACE | THINKBOOK PLUS GEN 6 - WINDOWS CENTRAL - BEST OF CES | THINKBOOK PLUS GEN 6 - WINDOWS CENTRAL - BEST OF CES | THINKBOOK PLUS GEN 6 - WINDOWS CENTRAL - BEST OF CES | THINKBOOK PLUS GEN 6 - WINDOWS CENTRAL - BEST OF CES | THINKBOOK PLUS GEN 6 - ZONET - CES 2025: THINKBOOK PLUS GEN 6 - ZONET - CES 2025: THINKBOOK PLUS GEN 6 - WINDOWS CENTRAL - BEST OF CES | THINKBOOK PLUS GEN 6 - ZONET - CES 2025: THE 13 MOST IMPRESSIVE PRODUCTS YOU DON'T WANT TO MISS | THINKBOOK PLUS GEN 6 - ZONET - CES 2025: THE 13 MOST IMPRESSIVE PRODUCTS YOU DON'T WANT TO MISS | THINKBOOK PLUS GEN 6 - GEN CLITURE - BEST OF CES | THINKENTRE MBOO LITRA GEN 2 - FOR HOME AND WORKPLACE | THINKBOOK PLUS GEN 6 - GEN R CULTURE - BEST OF CES | THINKENTRE MBOO LITRA GEN 2 - FOR HOME AND WORKPLACE | THINKBOOK PLUS GEN 6 - GEN R CULTURE - BEST OF CES | THINKENTRE MBOO LITRA GEN 2 - FOR HOME AND WORKPLACE | THINKBOOK PLUS GEN 6 - GEN R CULTURE - BEST OF CES | THINKENTRE MBOO LITRA GEN 2 - FOR HOME AND WORKPLACE | THINKBOOK PLUS GEN 6 - GEN R CULTURE - BEST OF CES | THINKENTRE MBOO LITRA GEN 2 - FOR HOME AND WORKPLACE | THINKBOOK PLUS GEN 6 - GEN R CULTURE - BEST OF CES | THINKENTRE MBOO LITRA GEN 2 - FOR HOME AND WORKPLACE | THINKBOOK PLUS GEN 6 - GEN R CULTURE - BEST OF CES | THINKENTRE MBOO LITRA GEN 2 - FOR HOME AND WORKPLACE | THINKPAD X9 SERIES AURA EDITION - TECH RADAR PRO - CES 2025 | THINKPAD X9 SERIES AURA EDITION - TECH ADDAR PRO - CES 2025 | THINKPAD X9 SERIES AURA EDITION - COOL THINGS - BEST THINKPAD X9 SERIES AURA EDITION - COOL THINGS - BEST THINKPAD X9 SERIES AURA EDITION - HOW TO GEEK - BEST OF CES | THINKPAD X9 SERIES AURA EDITION - TECH LAPTOPS OF CES 2025 | THINKPAD X9 SERIES AURA EDITION - TECH LAPTOPS OF CES 2025 | THINKPAD X9 SERIES AURA EDITION - TECH LAPTOP MAG - BEST OF CES | THINKPAD X9 SERIES AURA EDITION - TECH LAPTOP MAG - BEST OF CES | THINKPAD X9 SERIES AURA EDITION - TECH LAPTOP MAG - BEST OF CES | THINKPAD X9 SERIES AURA EDITION - TE

Awards

THINKBOOK 16 GEN 7 - THE VERGE - IFA 2024: THE BIGGEST ANNOUNCEMENTS AND COOLEST GADGETS | IDEAPAD 5X 2-IN-1 GEN 9 - WINDOWS CENTRAL - BEST OF IFA | IDEAPAD 5X GEN 9 DIGITAL TRENDS - THE 6 LAPTOPS THAT BLEW ME AWAY AT IFA 2024 | LENOVO AURA EDITION SMART SHARE - SLASHGEAR - BEST OF IFA | THINKBOOK AUTO TWIST AI PC CONCEPT - ANDROID AUTHORITY - IFA 2024: ALL THE BIG ANNOUNCEMENTS FROM THE SHOW I THINKBOOK AUTO TWIST AI PC CONCEPT - ANDROID HEADLINES - BEST OF IFA | THINKBOOK AUTO TWIST AI PC CONCEPT -ANDROID.COM.PL - THE MOST INTERESTING ANNOUNCEMENTS FROM THE FAIR | THINKBOOK AUTO TWIST AI PC CONCEPT - DIGITAL TRENDS - THE 6 LAPTOPS THAT BLEW ME AWAY AT IFA 2024 | THINKBOOK AUTO TWIST AI PC CONCEPT - GADGET GUY - IFA 2024: ALL THE BIGGEST TECH NEWS LIN TRADE SHOW | THINKBOOK AUTO TWIST AI PC CONCEPT - GIZ COMPUTER - IFA 2024: 🗡 OF ALL THE LATEST IN COMPUTING | THINKBOOK AUTO TWIST AI PC CONCEPT - GIZMOCHINA OF IFA I THINKBOOK AUTO TWIST AI PC CONCEPT - GIZMODO - HERE ARE THE BEST, COOLEST, AND <mark>RDEST THINGS WE SAW AT IFA 2024 |</mark> THINKBOOK AUTO TWIST AI PC CONCEPT - HI-TECH MAI 024 INNOVATIONS | THINKBOOK AUTO TWIST AI PC CONCEPT - HOUSE OF TECHNOLOGY - BEST (THINKBOOK AUTO TWIST AI PC CONCEPT - IL SOLE 24 ORE - THE 5 WEIRDEST AND MOST VISIONAR SAW AT IFA 2024 | THINKBOOK AUTO TWIST AI PC CONCEPT - LAPTOP - IFA 2024 BEST INNOVATION | AUTO TWIST AI PC CONCEPT - MARKETING DIRECTO - 10 QUIRKY GADGETS SPOTTED AT IFA 2024 THA (MAYBE) WANT TO GRAB | THINKBOOK AUTO TWIST AI PC CONCEPT - MOBILE REVIEW - 5 INTERESTING FROM IFA 2024 | THINKBOOK AUTO TWIST AI PC CONCEPT - PC MAG - BEST OF IFA: BEST PROTOTYPE | THI TWIST AI PC CONCEPT - PC WORLD - 5 DELIGHTFULLY WEIRD PCS YOU HAVE TO SEE FROM IFA | THINKBOC ALPC CONCEPT - SHORTLIST - 10 FANTASTIC FUTURE GADGETS THAT ARE ALREADY HERE I THINKBOOK AUTO TWIST ALPC CONCEPT - SHOWMETECH - SEE THE BEST PRODUCTS FROM IFA 2024 | THINKBOOK AUTO TWIST AI PC CONCEPT -- ASHGEAR - FA 2024 DAY 2: PROCESSING, POWER, AND OTHER COOL FEATURES | THINKBOOK AUTO TWIST AI PC CONCEPT <mark>EKA - IFA 2024: THE BEST THAT WAS SHOWN</mark> AT THE EXHIBITION | THINKBOOK AUTO TWIST AI PC CONCEPT - STUFF - BEST IFA | THINKBOOK AUTO TWIST AI PC CONCEPT - TECH ADVISOR - BEST OF IFA | THINKBOOK AUTO TWIST AI PC CONCEPT -FONINO - FUTURE TECHNOLOGY AT IFA 2024: HERE ARE THE MOST INTERESTING PRODUCTS OF THE FAIR | THINKBOOK AUTO AI PC CONCEPT - TELEGRAPH INDIA - HERE ARE THE TOP TECH MOMENTS FROM IFA 2024 | THINKBOOK AUTO TWIST AI PC CEPT - THE GADGETFLOW - IFA 2024 DAY HIGHLIGHTS | THINKPAD AUTO TWIST AI PC CONCEPT - THE SHORT CUT - BEST OF IFA | KBOOK AUTO TWIST AI PC CONCEPT - THE TIMES - THE 7 BEST AND WEIRDEST GADGETS AT EUROPE'S BIGGEST TECH FAIR | BOOK AUTO TWIST AI PC CONCEPT - THE VERGE - IFA 2024: THE BIGGEST ANNOUNCEMENTS AND COOLEST GADGETS I AUTO TWIST AI PC CONCEPT - TOM'S GUIDE - BEST OF IFA: BEST PROOF OF CONCEPT | THINKBOOK AUTO TWIST AI PC 'S HARDWARE - BEST OF IFA 2024: BEST IN SHOW | THINKBOOK AUTO TWIST AI PC CONCEPT - UBERGIZMO - BEST OF IFA | WIST AIPC CONCEPT - WINDOWS CENTRAL - BEST OF IFA | THINKBOOK AUTO TWIST AIPC CONCEPT - XDA - BEST OF TWIST AI PC CONCEPT - YANKO DESIGN - BEST OF IFA | **LENOVO AURA EDITION LAPTOPS** - GADGET GUY - IFA 2<u>02</u>2 ECH NEWS FROM THE BERLIN TRADE SHOW | LENOVO AURA EDITION LAPTOPS - GEEKSPIN - BEST OF IF OPS - PHANDROID - BEST OF IFA | LENOVO AURA EDITION LAPTOPS - THE VERGE - IFA 2024: THE BIGGEST A GADGETS | LENOVO AURA EDITION LAPTOPS - WINDOWS CENTRAL - BEST OF IFA | YOGA SLIM 71 AURA EDITION PTOPS THAT BLEW ME AWAY AT IFA 2024 | YOGA SLIM 71 AURA EDITION - MAKE USE OF - THESE ARE MY FAVORITE <mark>2024 | YOGA SLIM 71 AURA EDITION - MATTHEW MONIZ - BEST THIN & LIGHT LAPTOPS! - IFA 2024 | YOGA SLIM 71 AURA |</mark> IFA | YOGA SLIM 71 AURA EDITION - THE SHORT CUT - BEST OF IFA | YOGA SLIM 71 AURA EDITION - UBERGIZMO - BEST GEN 13 AURA EDITION - CGM -BEST OF IFA | THINKPAD X1 CARBON GEN 13 AURA EDITION - CNN UNDERSCORED - BE GEN 13 AURA EDITION - HOW TO GEEK - BEST OF IFA | THINKPAD X1 CARBON GEN 13 AURA EDITION - MATRIDOX - E 13 AURA EDITION - PC MAG - BEST OF IFA: BEST ULTRAPORTABLE LAPTOP | THINKPAD X1 CARBON GEN 13 AURA E WEIRD PCS YOU HAVE TO SEE FROM IFA | THINKPAD X1 CARBON GEN 13 AURA EDITION - SHOWMETECH - SEE THE BEST PRODUCTS FRO THINKPAD X1 CARBON GEN 13 AURA EDITION - STUFF INDIA - BEST OF IFA 2024 | THINKPAD X1 CARBON GEN 13 AURA EDITION | TECHAERIS THINKPAD X1 CARBON GEN 13 AURA EDITION - TECHFINATIVE - BEST OF IFA | THINKPAD X1 CARBON GEN 13 AURA EDITION - TECHLICIOUS THAT BLEW US AWAY AT IFA 2024 | THINKPAD X1 CARBON GEN 13 AURA EDITION - TOM'S HARDWARE - BEST OF IFA 2024: BEST IN SHOW | THINKPAD X1 CARBON GEN 13 AURA EDITION - UBERGIZMO - BEST OF IFA | THINKPAD X1 CARBON GEN 13 AURA EDITION - XDA - BEST OF IFA

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